

Changes in Mobility & How They are Affecting Current PA Airport Redevelopment Programs

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**PORT
AUTHORITY
NY NJ**

AIR LAND RAIL SEA



Port Authority New York and New Jersey

PANYNJ Overview



- The Port Authority of New York & New Jersey (PANYNJ) conceives, builds, operates and maintains infrastructure critical to the New York/New Jersey region's trade and transportation network.
- These facilities include America's busiest airport system, marine terminals and ports, the PATH rail transit system, six tunnels and bridges between New York and New Jersey, the Port Authority Bus Terminal in Manhattan, and the World Trade Center.
- For more than eight decades, the Port Authority (PA) has worked to improve the quality of life for the more than 17 million people who live and work in New York and New Jersey - a region that supports 8.6 million jobs with an estimated gross regional product of more than \$929 billion.

Airport Redevelopment Program

PANYNJ Overview



LaGuardia Airport (LGA)

Period: 2016-2022
Budget: \$8 Billion
Redevelopment: Terminals B, C & D

Annual PAX: 30 Million (2018)
Flights: 372,025
Terminals: 4
Gates: 79
Acreage: 680



John F. Kennedy Int'l Airport (JFK)

Period: 2020-2025
Budget: \$13 Billion
Redevelopment: Terminals 1, 4 & 6, and
Ground Transportation Center (GTC)

Annual PAX: 62 Million (2018)
Flights: 455,529
Terminals: 6
Gates: 131
Acreage: 4,930



Newark Liberty Int'l Airport (EWR)

Period: 2018-2021
Budget: \$2.7 Billion
Redevelopment: Terminal 1, followed by
AirTrain and Terminal 2

Annual PAX: 46 Million (2018)
Flights: 458,674
Terminals: 3
Gates: 122
Acreage: 2,027

LGA Redevelopment

PANYNJ Overview



Redevelopment 2016-2022

- New consolidated terminals
- Two new parking garages
- Six new concourses
- Upgraded roadways
- Expanded taxiways
- AirTrain connection to Long Island Railroad and subway

Construction of the new airport began in 2016

- Same footprint as the existing airport
- Existing airport remains fully operational

LGA Redevelopment

PANYNJ Overview



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JFK Redevelopment

PANYNJ Overview



Redevelopment 2020 - 2025

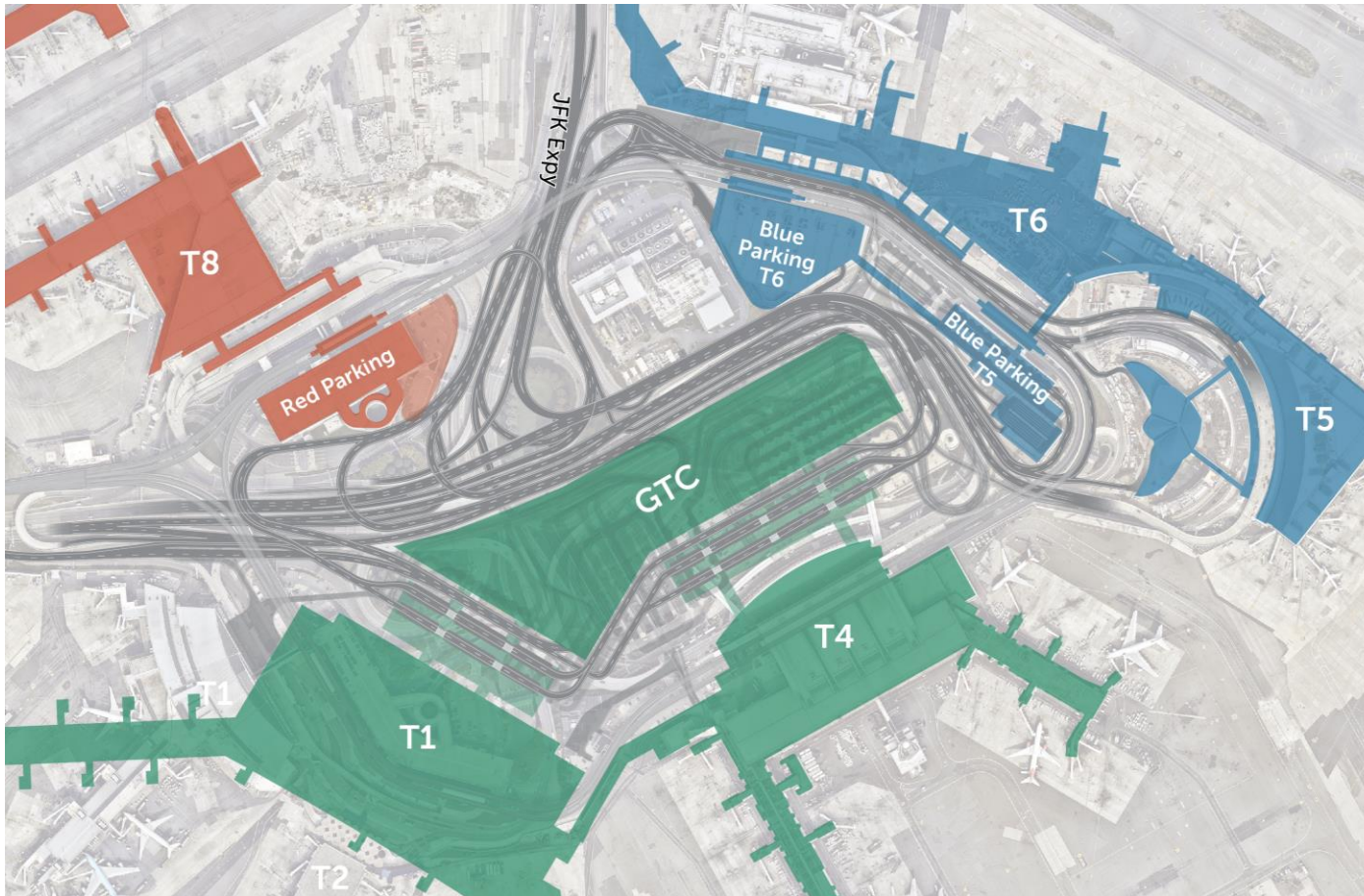
- New Terminal 1 and headhouse with integrated AirTrain station
- Unification of Terminal 5 headhouse with new Terminal 6
- New parking facility with Ground Transportation Center (GTC)
- Terminal 4 concourse expansion
- Terminal 8 expansion

Construction of the new airport will begin in 2020

- Same footprint as the existing airport
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JFK Redevelopment

PANYNJ Overview



Redevelopment 2020 - 2025

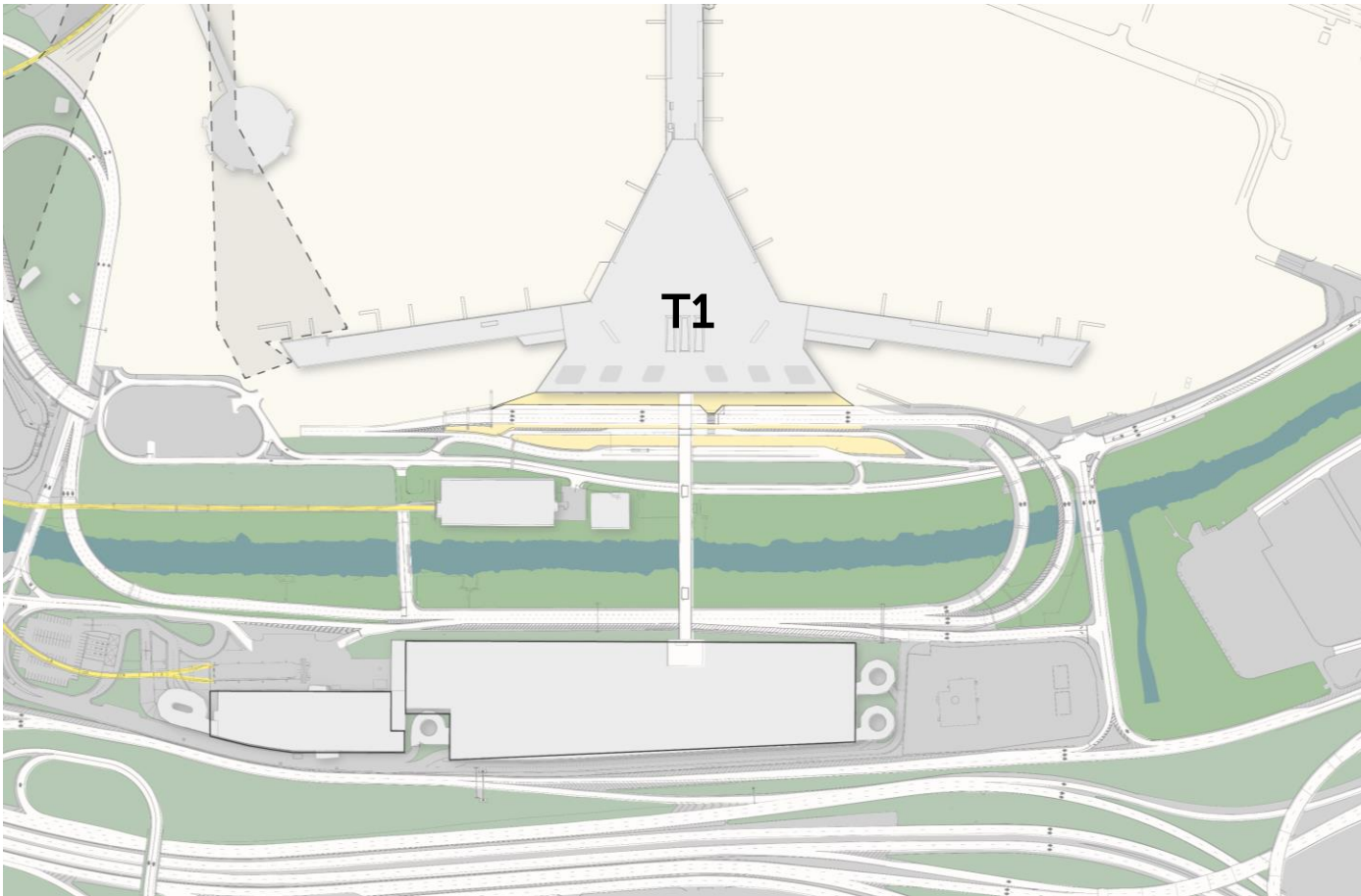
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Construction of the new airport will begin in 2020

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EWR Redevelopment

PANYNJ Overview



Redevelopment through 2022

- New Terminal 1 headhouse with 33 gates
- Partial Opening in 2021, with 21 gates.
- New Consolidated Rental Car Facility and Parking structure
- Demolition of Terminal A in 2023

EWB Redevelopment | AirTrain

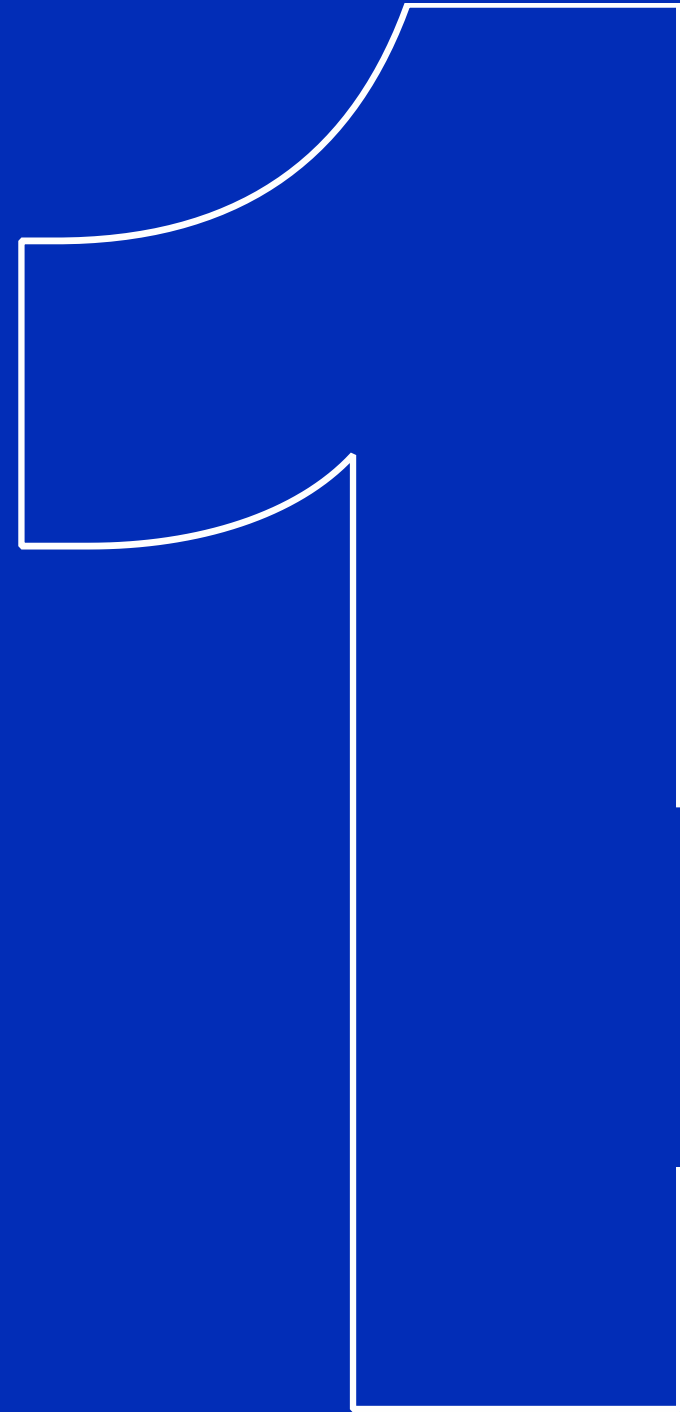
PANYNJ Overview



New Newark AirTrain operational 2026

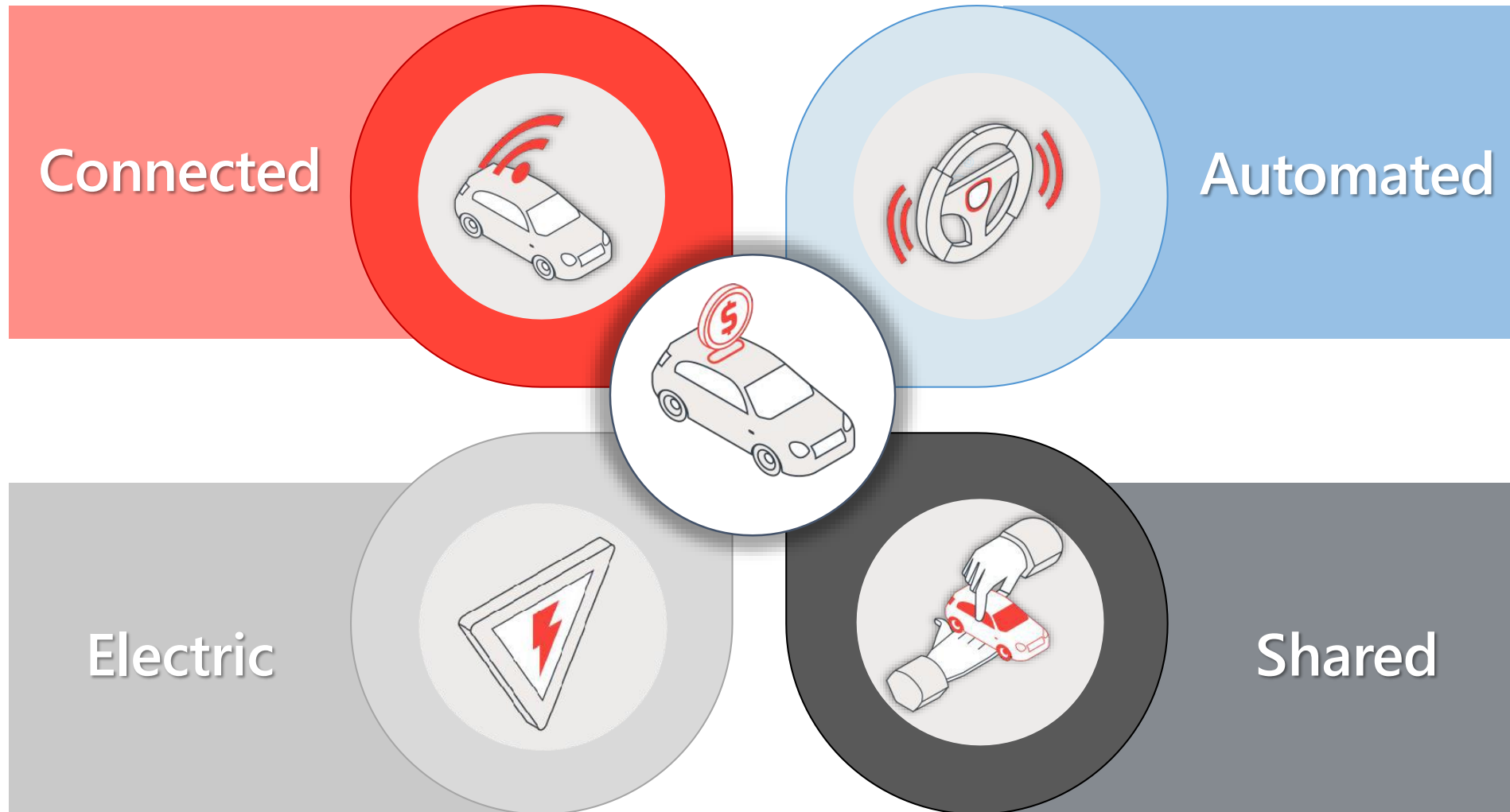
- AirTrain EWR is a critical component of the operation of Newark Liberty International Airport (EWR).
- The system carries on average 33,000 passengers per day or approximately 12 million passengers per year.
- The current AirTrain EWR, will be replaced with a new AirTrain system.
- It will meet increasing passenger demands and enable world-class operations for a 21st century customer experience.

Trends: FHVs and Technologies



Trends: FHVs and Technologies

New Mobility



New Mobility Options

Trends: FHV's and Technologies

Source: NHTS

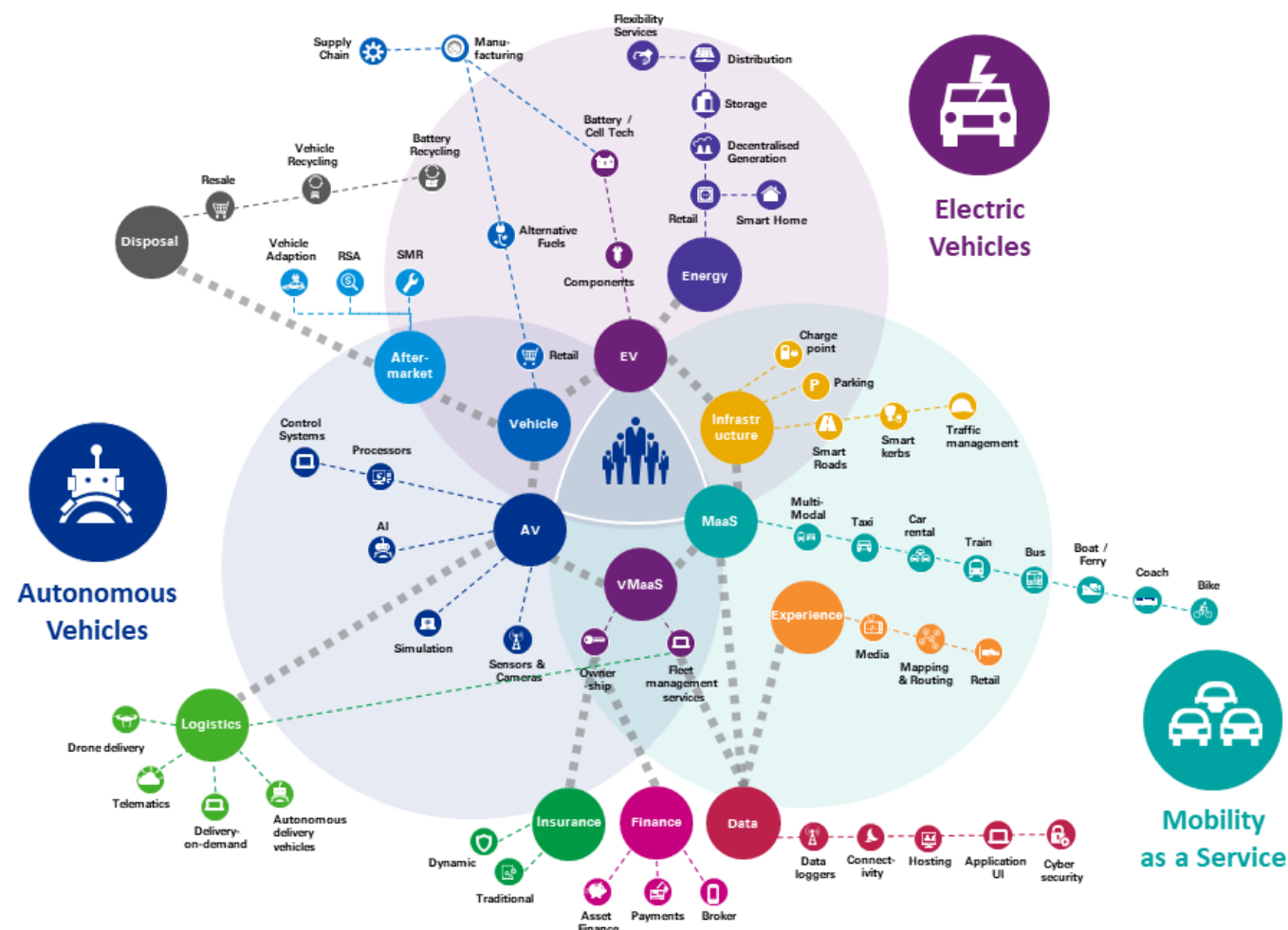
DISRUPTING THE CAR

Alternatives to car ownership by trip length



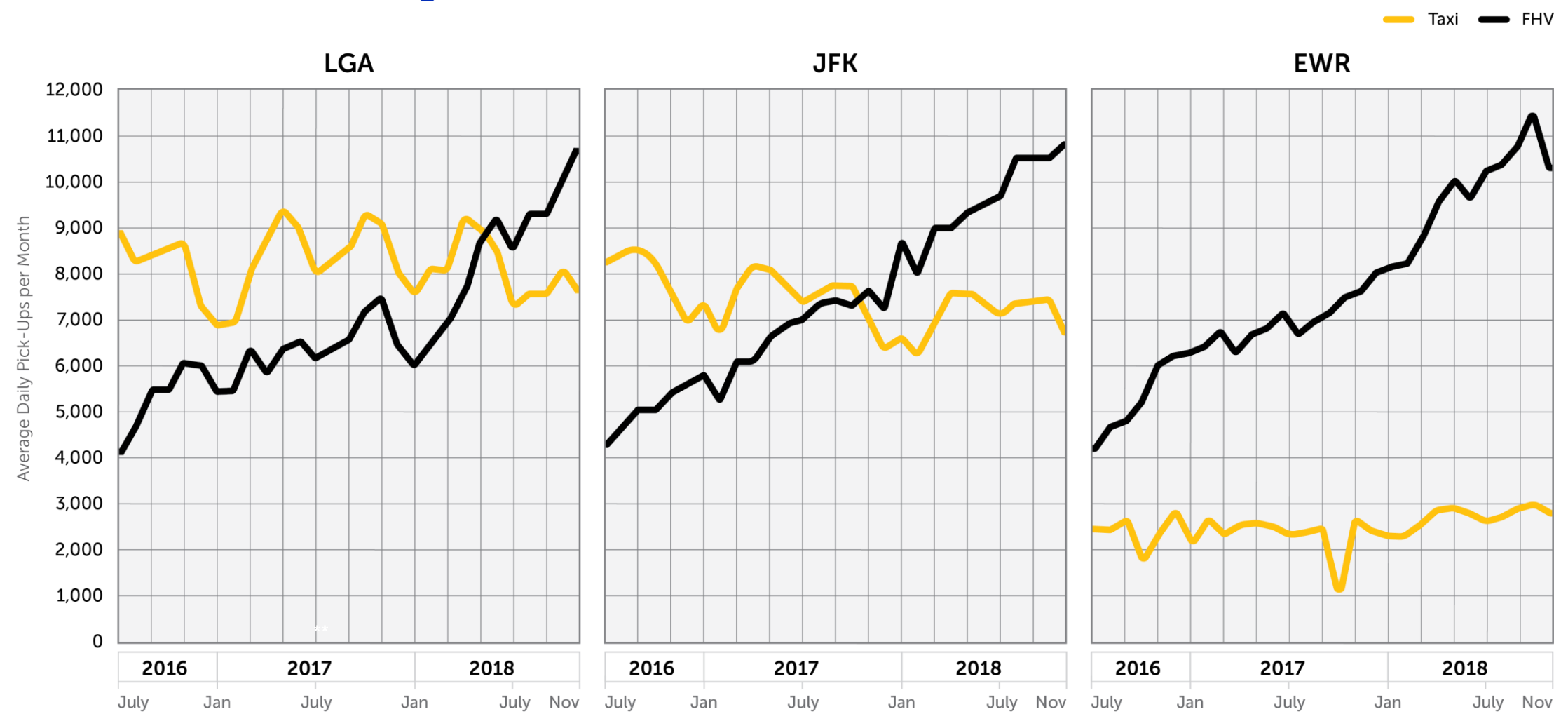
New Mobility Landscape

Trends: FHVs and Technologies



Taxi and FHV Trends

Trends: FHVs and Technologies

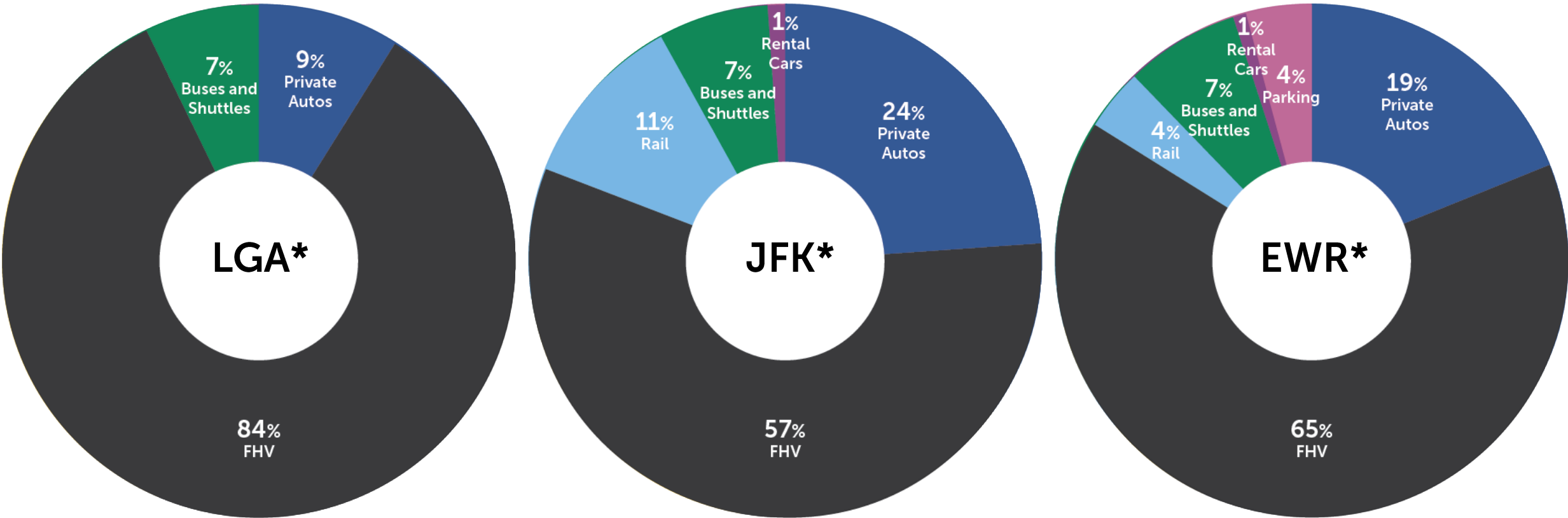


Taxi includes yellow and green taxis
FHV includes all App-based companies (Uber, Lyft, Juno, etc) Source: NYC TLC trip data

Customer Mode Choice Trends

Trends: FHVs and Technologies

2027 – AV Adoption

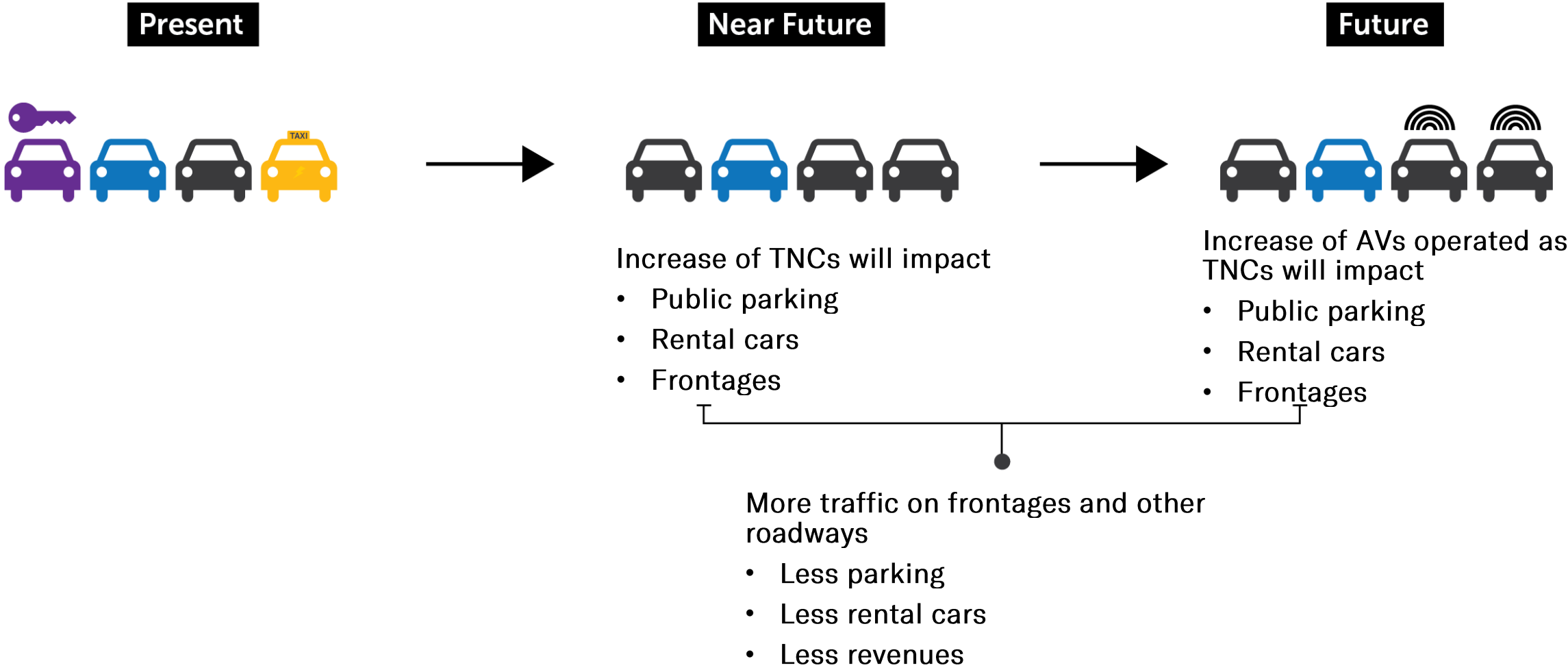


*Source: 2017 Annual Passenger Survey, Port Authority

** FHV includes both App-based and Limo services

Adaptable and Flexible Operations

Trends: FHV and Technologies



Operational requirements will evolve quickly, design to provide flexibility.

Configurations for FHV Operations

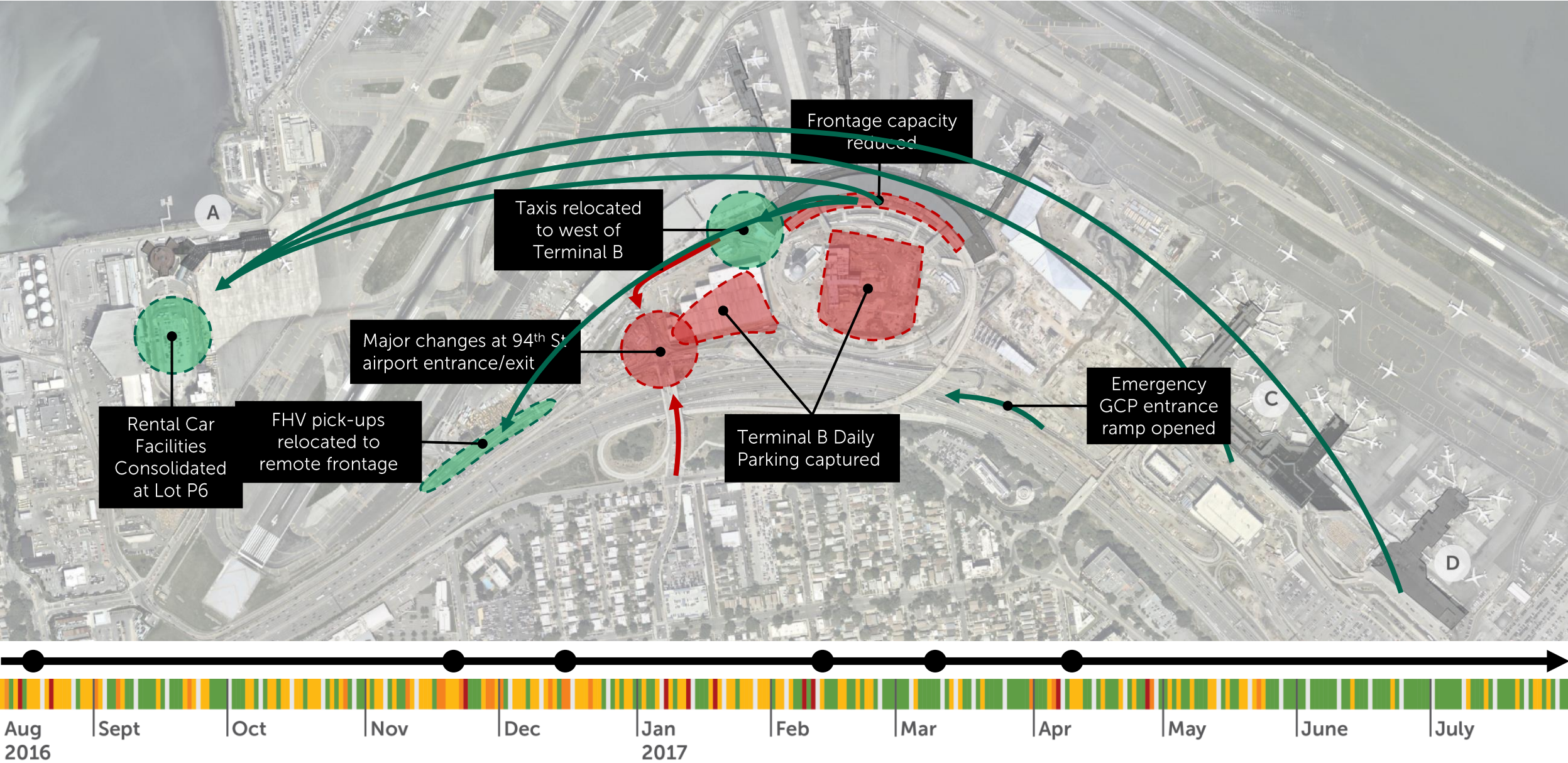
Mitigation Measures

FHV Pick-up Procedures	Traditional Pick-up		PIN Pick-up	
	FHV Company Preferences	Frontage Infrastructure Needs	FHV Company Preferences	Frontage Infrastructure Needs
Geofenced Lot	<ul style="list-style-type: none">Pre-Dispatch	<ul style="list-style-type: none">Single lane pick-up (linear, sawtooth or angled)Clear space at the frontage in a numbered or zone system	<ul style="list-style-type: none">Dedicated Frontage PIN StationPre-Dispatch	<ul style="list-style-type: none">Multiple TNC PIN Stations:<ul style="list-style-type: none">3 to 5 single lane pick-up spots (linear)Space for 6 to 10 vehicles to queueOverall 200' to 300'Room for Passenger Queuing
No Lot	<ul style="list-style-type: none">Drop-off and pick-up on Departures levelRe-match	<ul style="list-style-type: none">Single lane pick-up (linear, sawtooth or angled)Additional Frontage Length to address surge in vehicular demand (Calculated Length + 20%)	<ul style="list-style-type: none">Dedicated Frontage PIN StationRe-Match	<ul style="list-style-type: none">Multiple TNC PIN Stations:<ul style="list-style-type: none">3 to 5 single lane pick-up spots (linear)Space for 9 to 15 vehicles to queueOverall 250' to 400'Room for Passenger Queueing

**Impacts
During
Construction
&
Innovative
Mitigation
Measures**

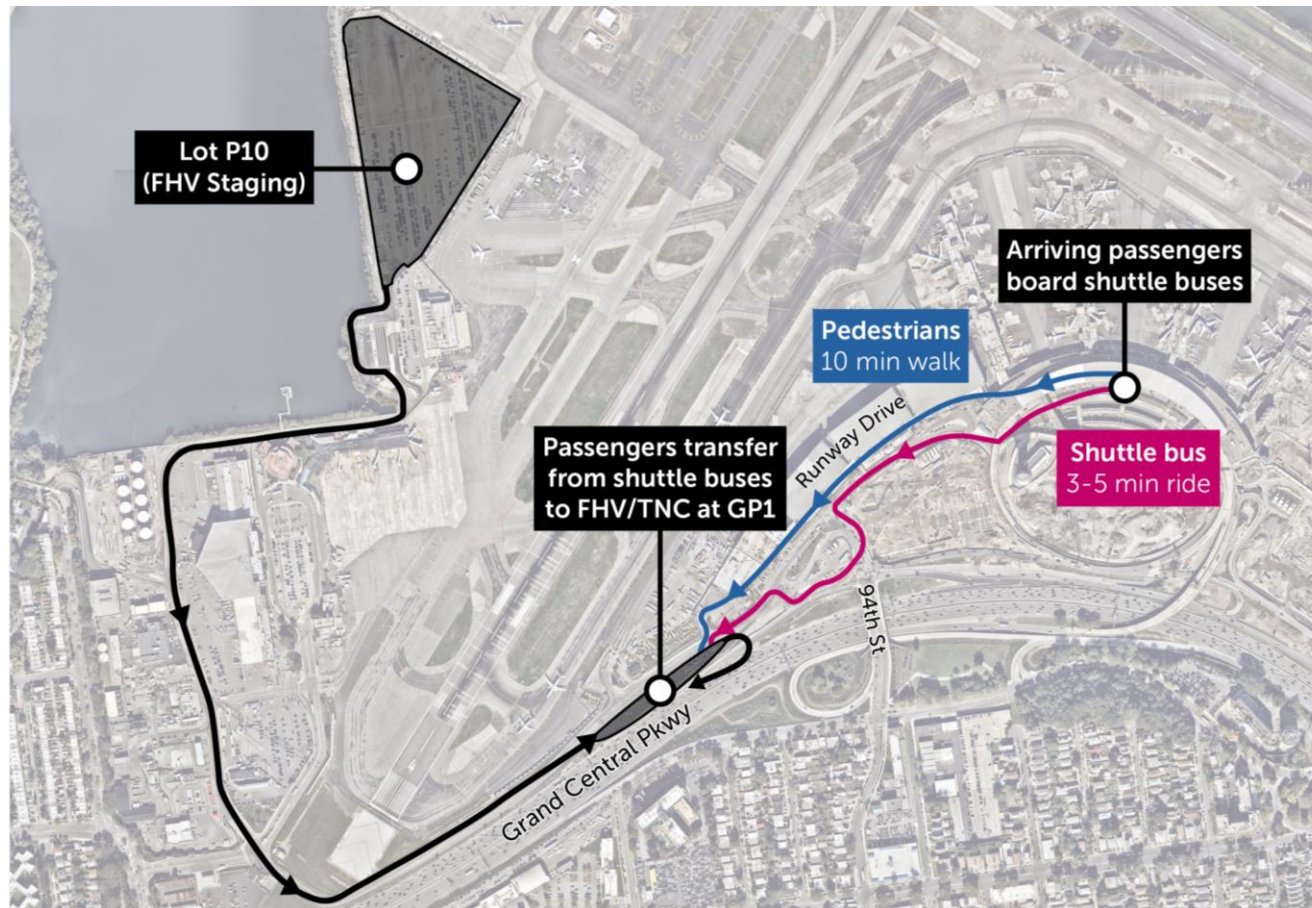


LGA Lessons Learned



Remote FHV Pick-Up at LGA Terminal B

Mitigation Measures



No longer in place

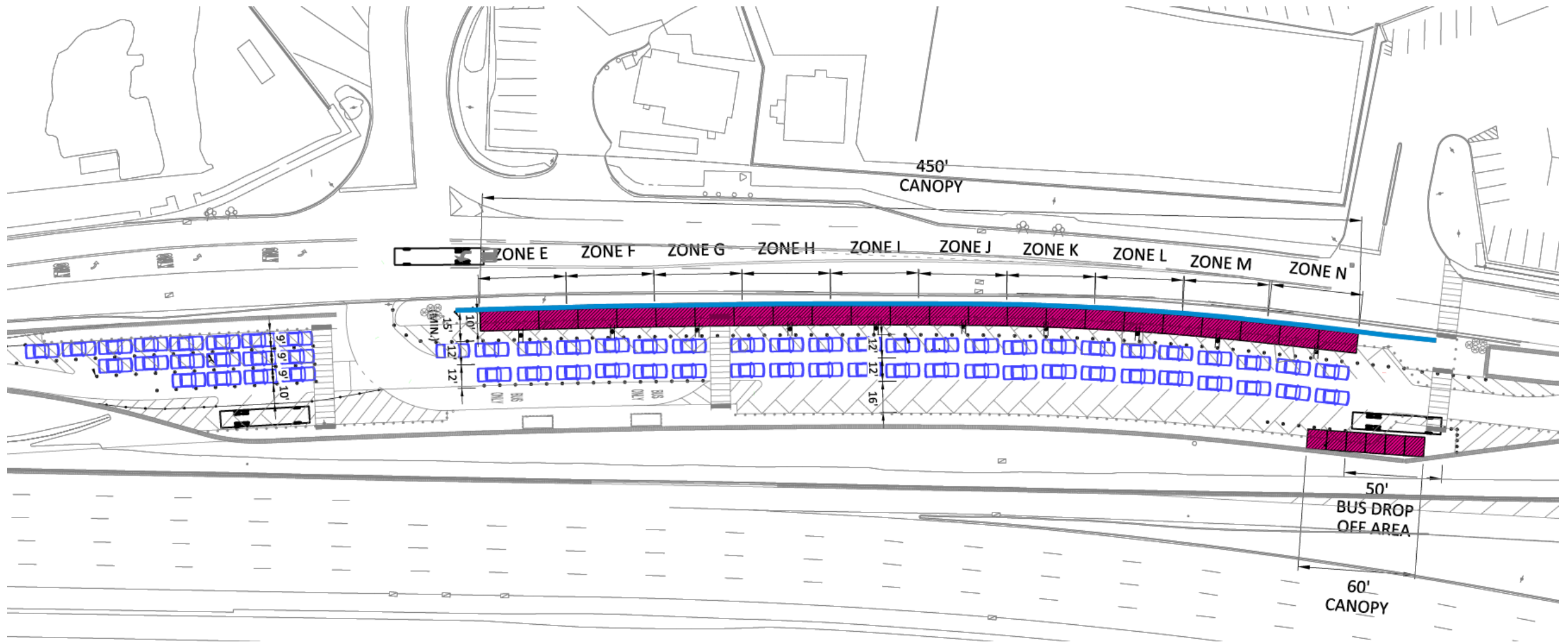
April 2017 – April 2018:

FHV pick-up for Terminal B was relocated to a remote lot to reduce demand and congestion on the terminal frontage

- Shuttle buses connected customers to the lot from the terminal frontage
- Customers could also walk 10 minutes to access the lot
- Staging and pick-up routing for FHV's avoided CTA roadways
- A direct egress to the GCP allowed FHV's to quickly exit the airport

LGA Terminal B Layout

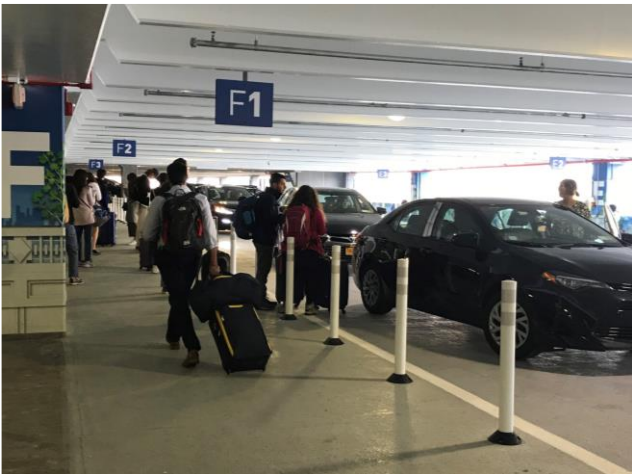
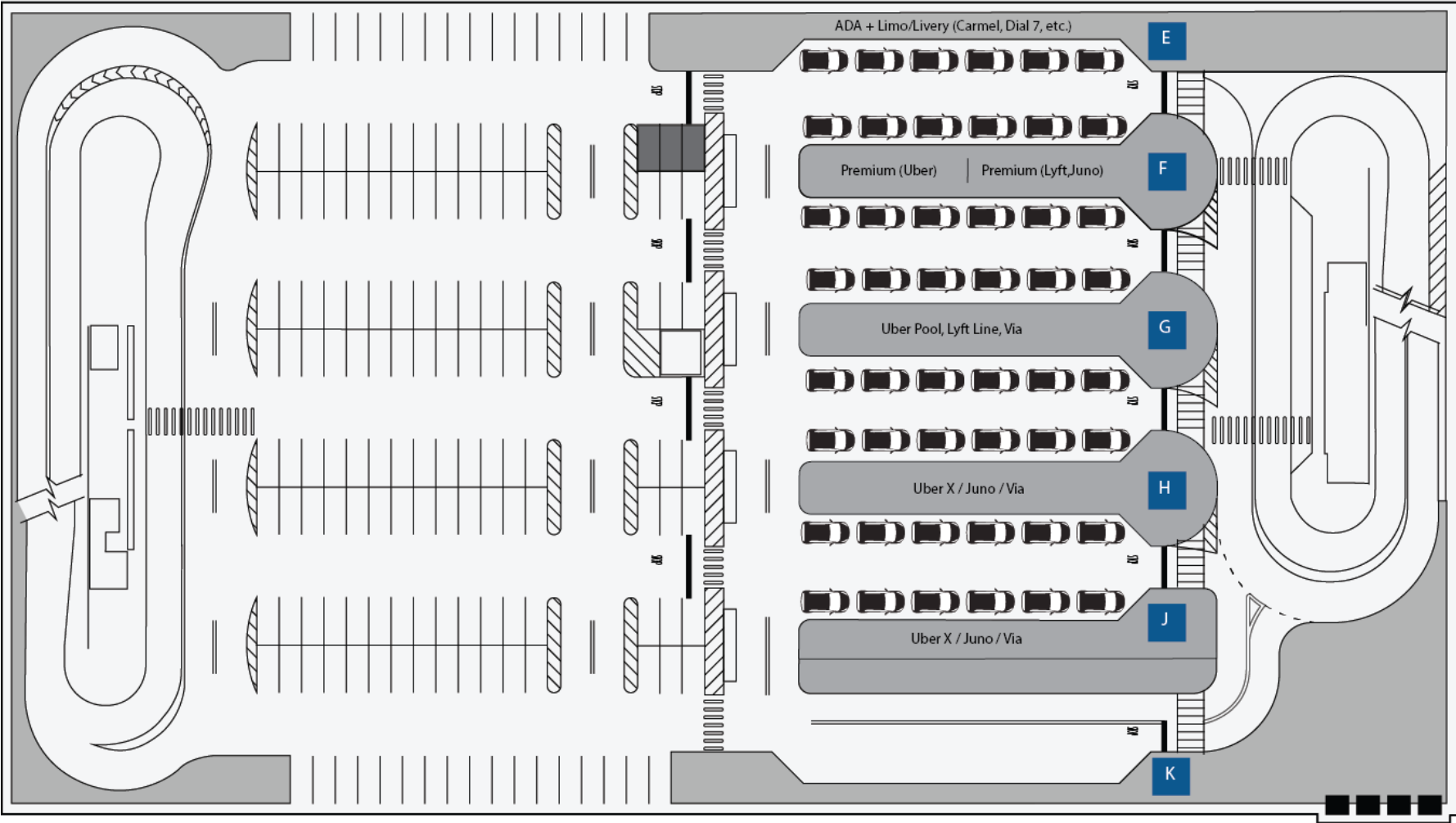
Mitigation Measures | Remote FHV Pick-Up at LGA Terminal B



LGA Terminal B Garage Operations

Mitigation Measures | Remote FHV Pick-Up at LGA Terminal B

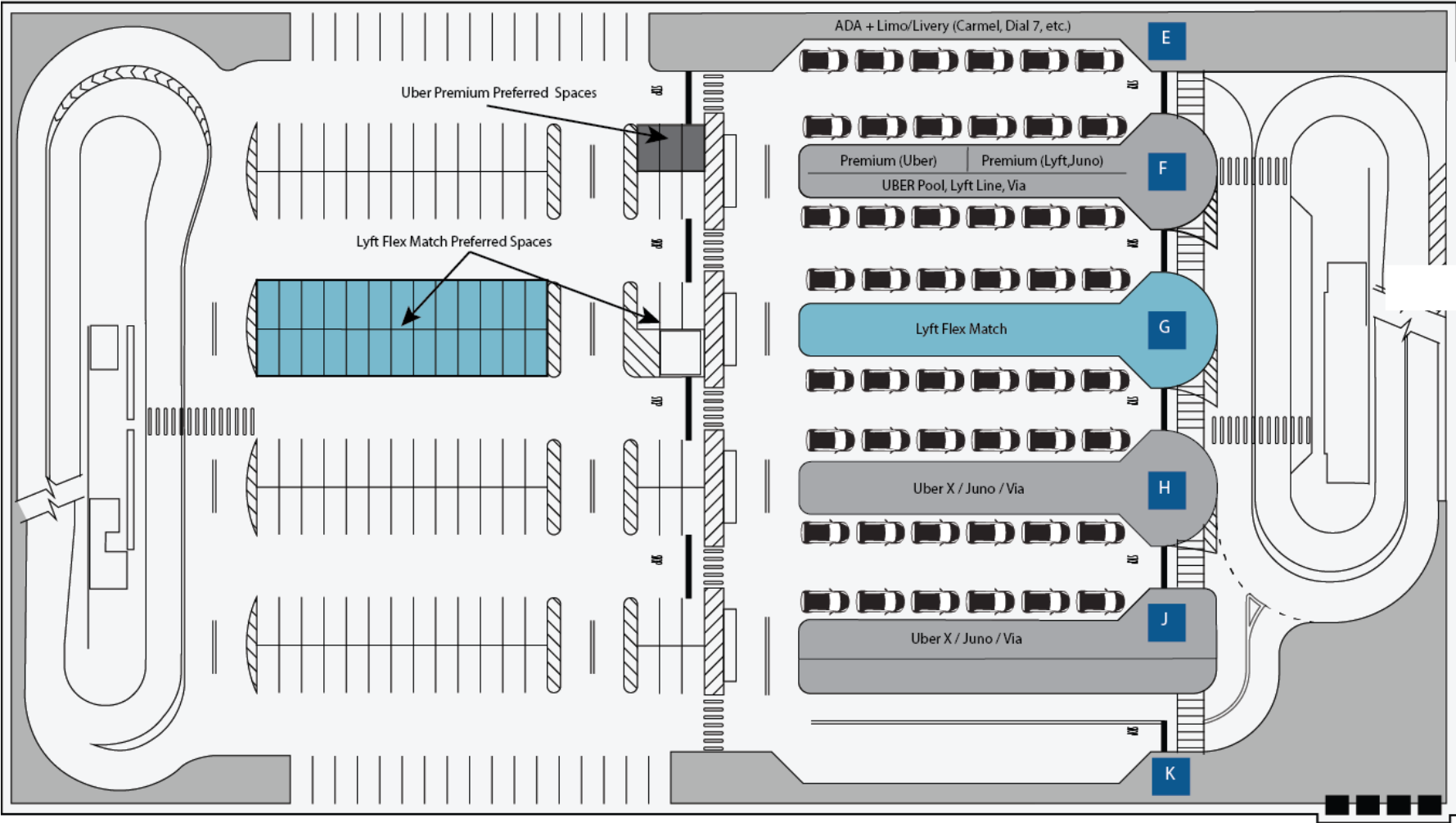
Initial Operations | May 2018 – June 2019



LGA Terminal B Garage Operations with PIN

Mitigation Measures | Remote FHV Pick-Up at LGA Terminal B |

Current Operations with Flex Match | June 2019 - Present

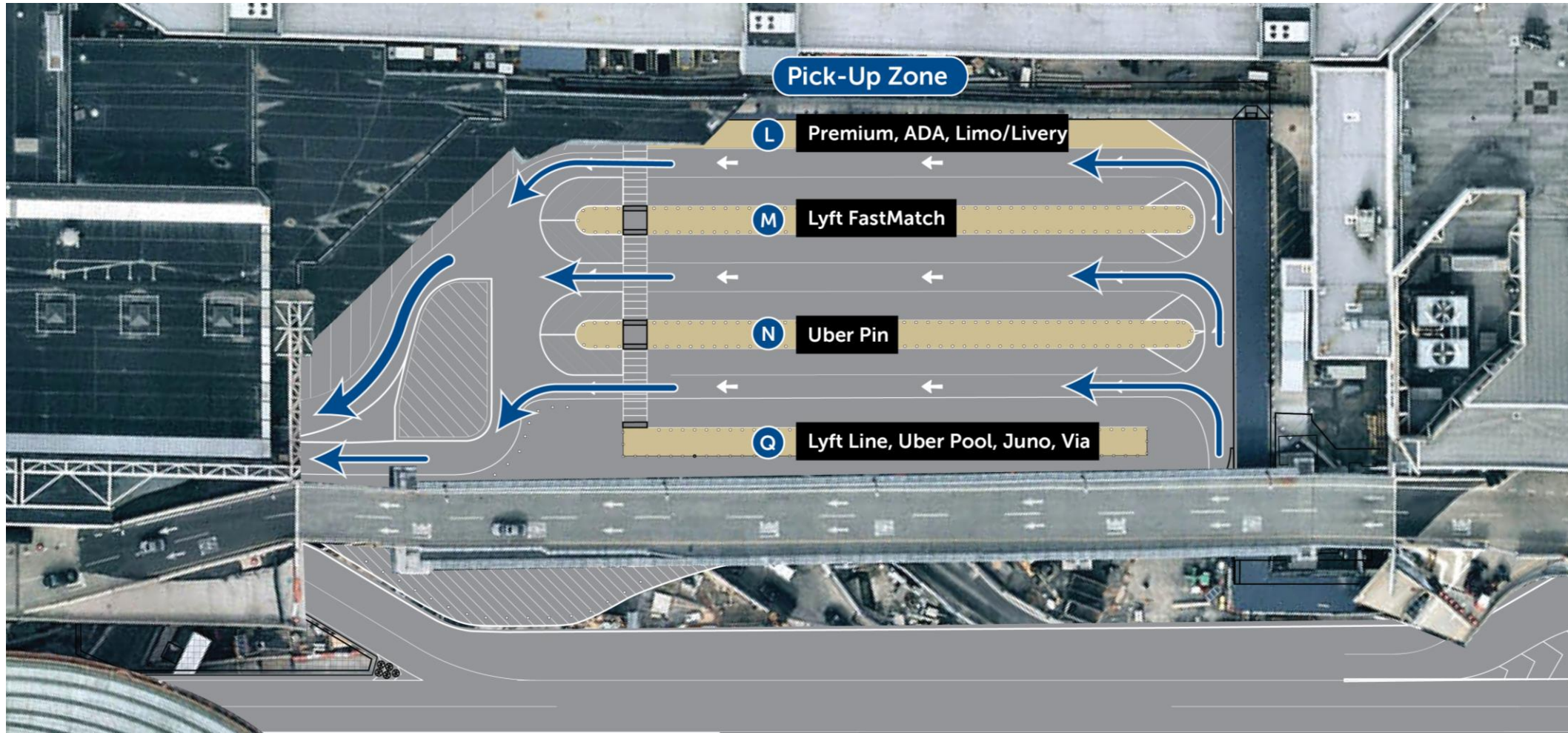


	Before Flex Match	After Flex Match
Customer Wait (Avg)	2:27 min	0:37 min
Customer Wait (Max)	18:45 min	6:37 min
Vehicle Dwell (Avg)	2:00 min	0:47 min
Vehicle Dwell (Max)	23:18 min	1:30 min



LGA Terminals C & D with PIN Operations

Mitigation Measures | Remote FHV Pick-Up at LGA



**Transportation
Technologies
& Management**

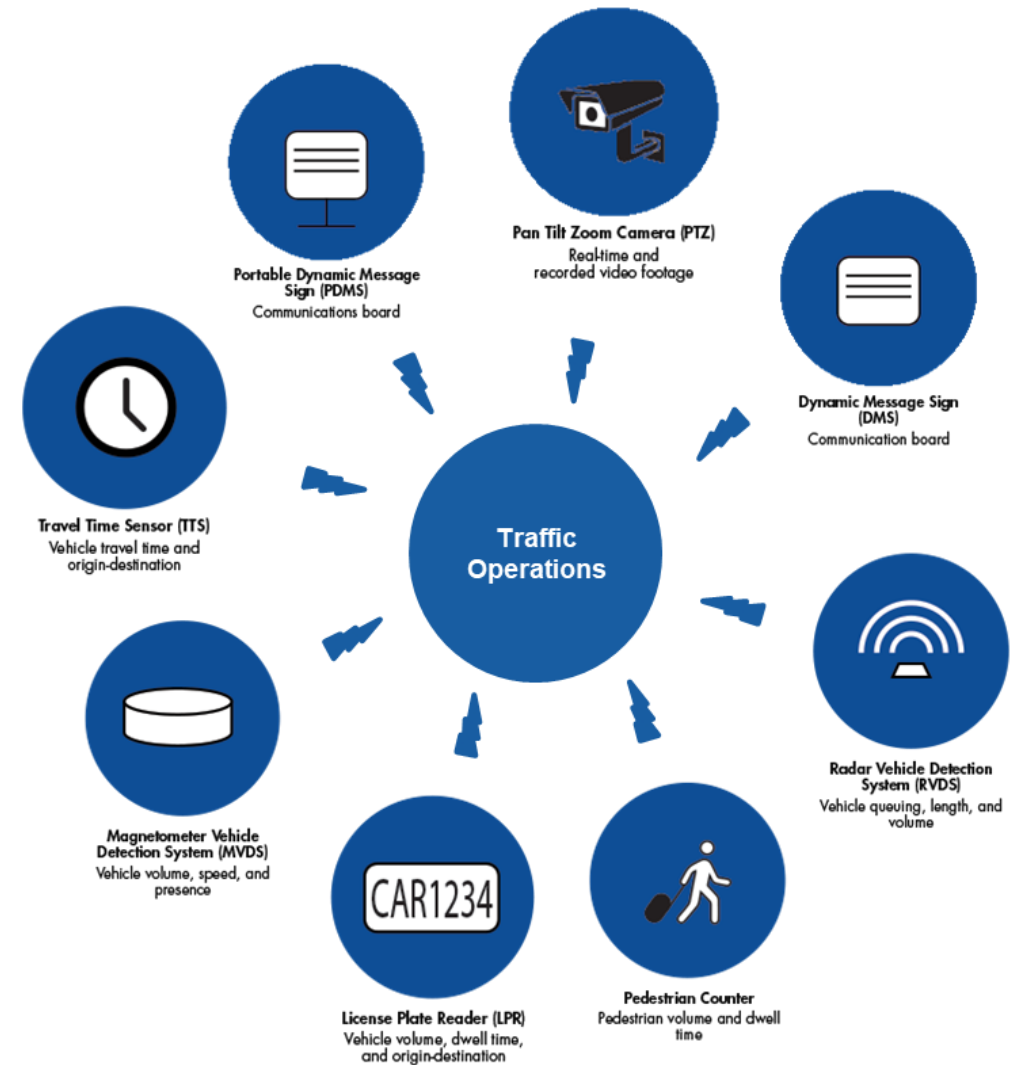


Early Action ITS Deployment at JFK

Transportation Technologies

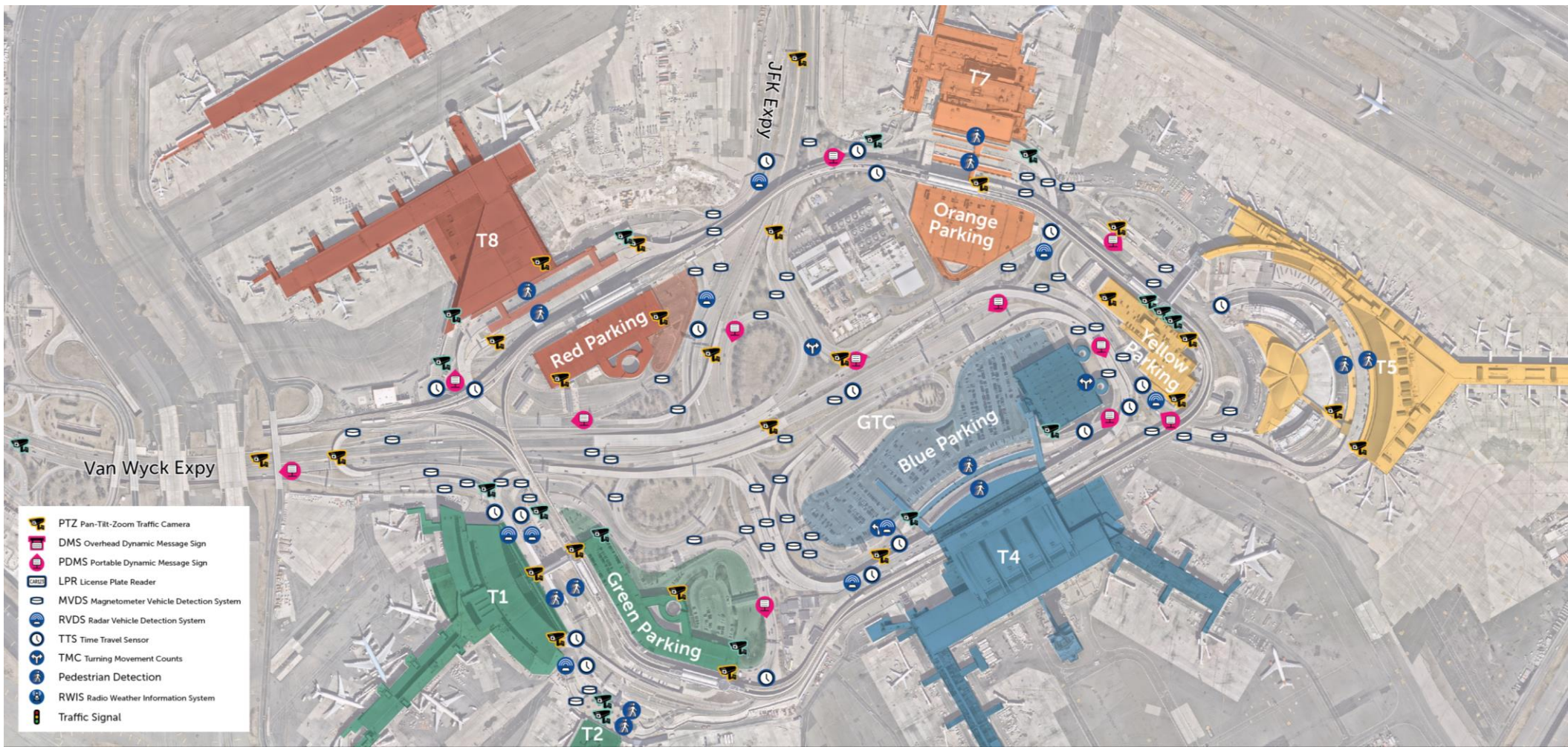
Early Action ITS Deployments

- Dynamic Message Signs
- Portable
- Permanent
- Traffic Cameras
- Travel Time Sensors
- Vehicle Detection
- Magnetometer
- Radar
- Image
- License Plate Readers
- Pedestrian Analytics



CTA Locations

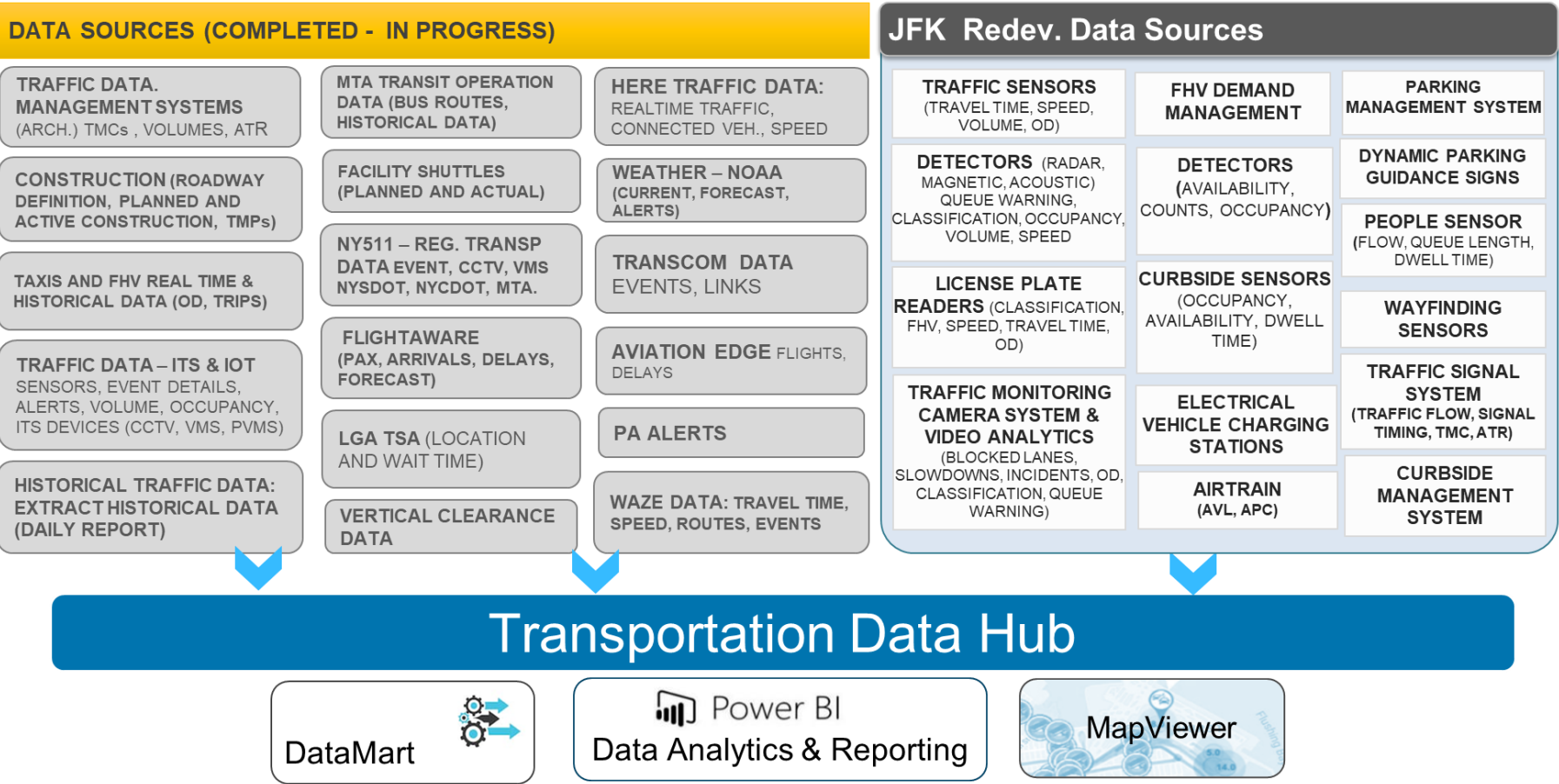
Transportation Technologies | Early Action ITS Deployment at JFK



Data Hub

Transportation Technologies

Transportation Data Hub, Analytics and Reporting Solution

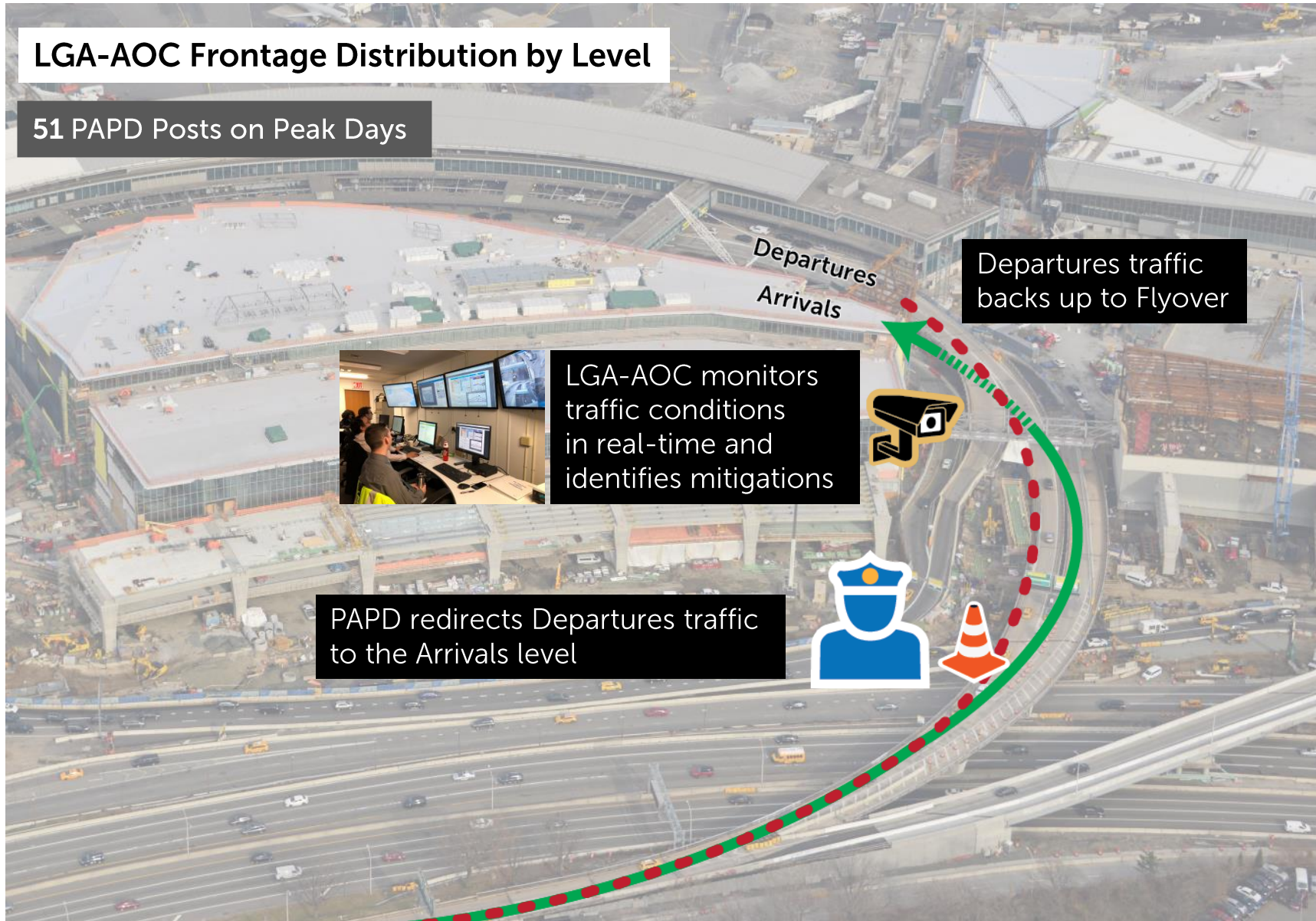


LGA Airport Operations Center (LGA-AOC)



- PANYNJ established the Landside Transportation Mobile Command Center (LTMCC) to actively manage traffic at LGA in real-time
- The LGA-AOC is staffed by core representatives from PANYNJ Traffic Engineering, LGA Operations, PAPD, LGP, and Delta Airlines
- During busier days, multiple staff members from other groups are in attendance to expedite the decision making process for incident response.
- The LGA-AOC uses tools such as on-site cameras (EarthCam, iCones, Google Maps, and Flight Aware) to assist with real-time traffic monitoring.
- Staff developed both the Playbook, which includes standard operating procedures and traffic mitigation plans, as well as a guide book, which provides more details on the operations.

Operational Flexibility



Operational flexibility required to accommodate peak demand and incidents:

- Real-time traffic management
- Customization of ground transportation and parking operations
- Programmatic yet temporary modifications to roadway network

All mitigations tailored to demand intensity and patterns (time-of-day, day-of-week, etc), plus location criticality and sensitivity

PA Agency Operations Center (PA-AOC)

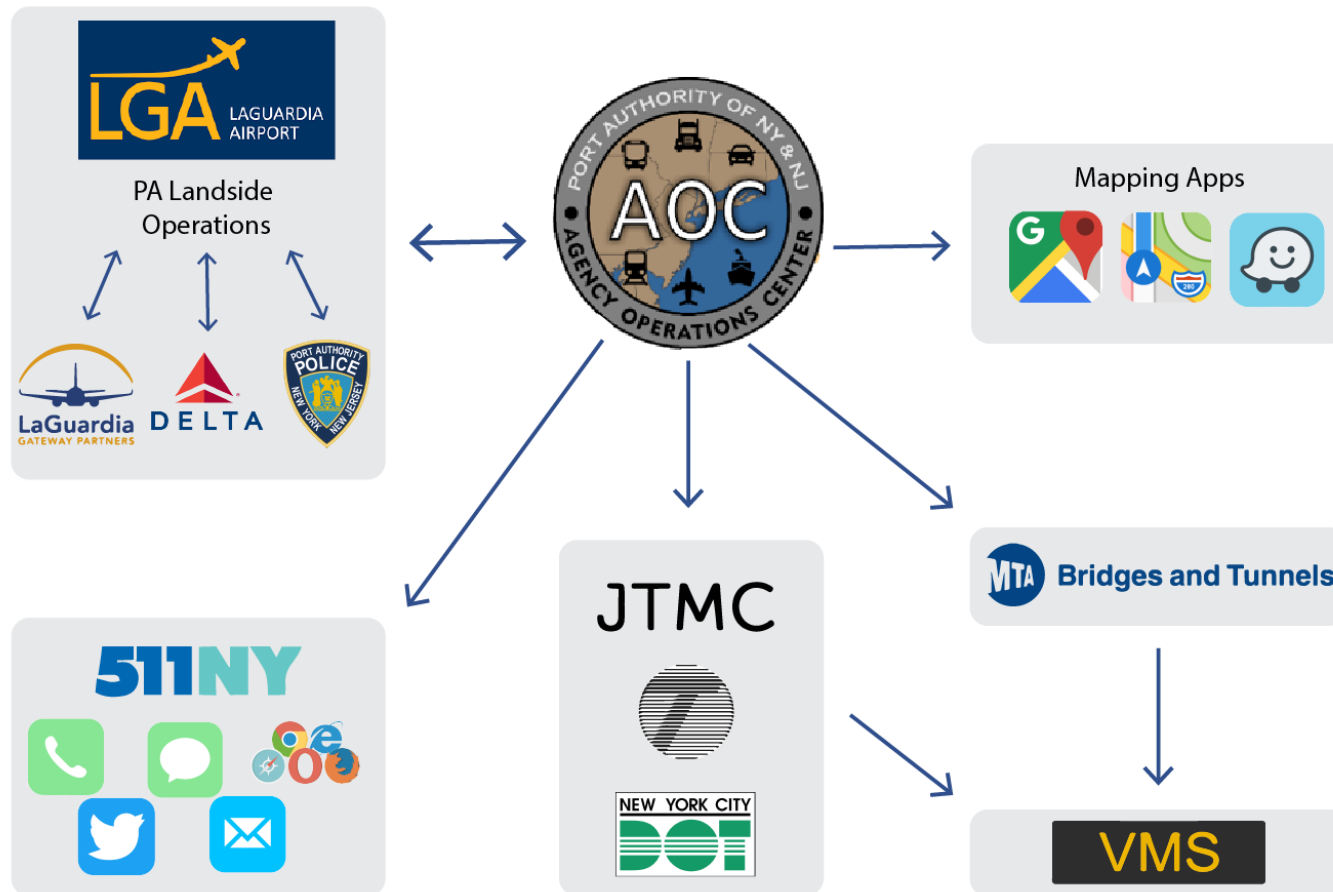
Transportation Management



- Single Point of Contact for Traffic at entire Port Authority
- Incident Management and Coordination with local and regional transportation agencies
- Staffed 24-7
- Provide Real-time traveler information
 - 511 NY
 - Coordination with JTMC and Google/Apple Maps

PA Agency Operations Center (PA-AOC)

Transportation Management



The Port Authority's experience shows that:

- Developing partnerships opens the door to valuable data for situational awareness, analysis, performance management, informed decision-making, and even safety applications.
- Investing in these partnerships is essential.
- Transferring data and information among a network of peer agencies, travelers, and private companies is the basis for informed decision-making both by customers and by the agencies that are managing traffic.
- We continue to develop partnerships and look forward to expanding their use in communications and operations.

MAPS influences driver behavior
changing roadway conditions



Real life travel conditions
influence driver behavior



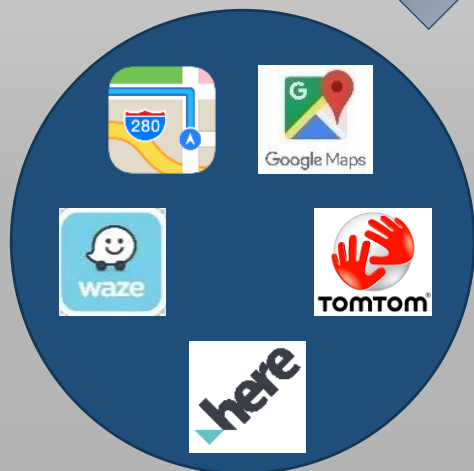
Mobile mapping apps
convert phones to probes/ nav



AOC adds roadway status;
MAPS updates 8 nav apps

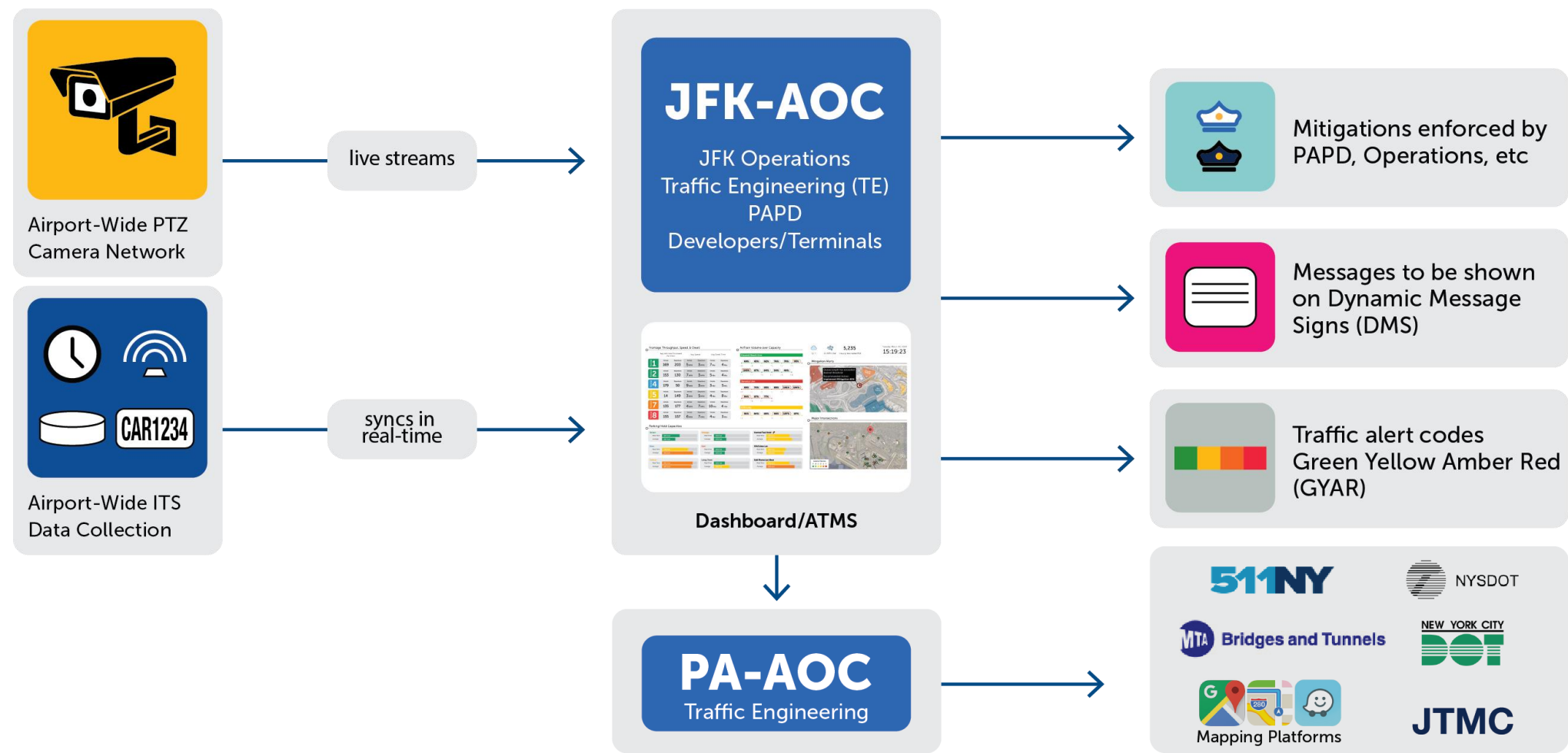
Current PANYNJ Mapping Partners Ecosystem

3rd Party
Partnerships



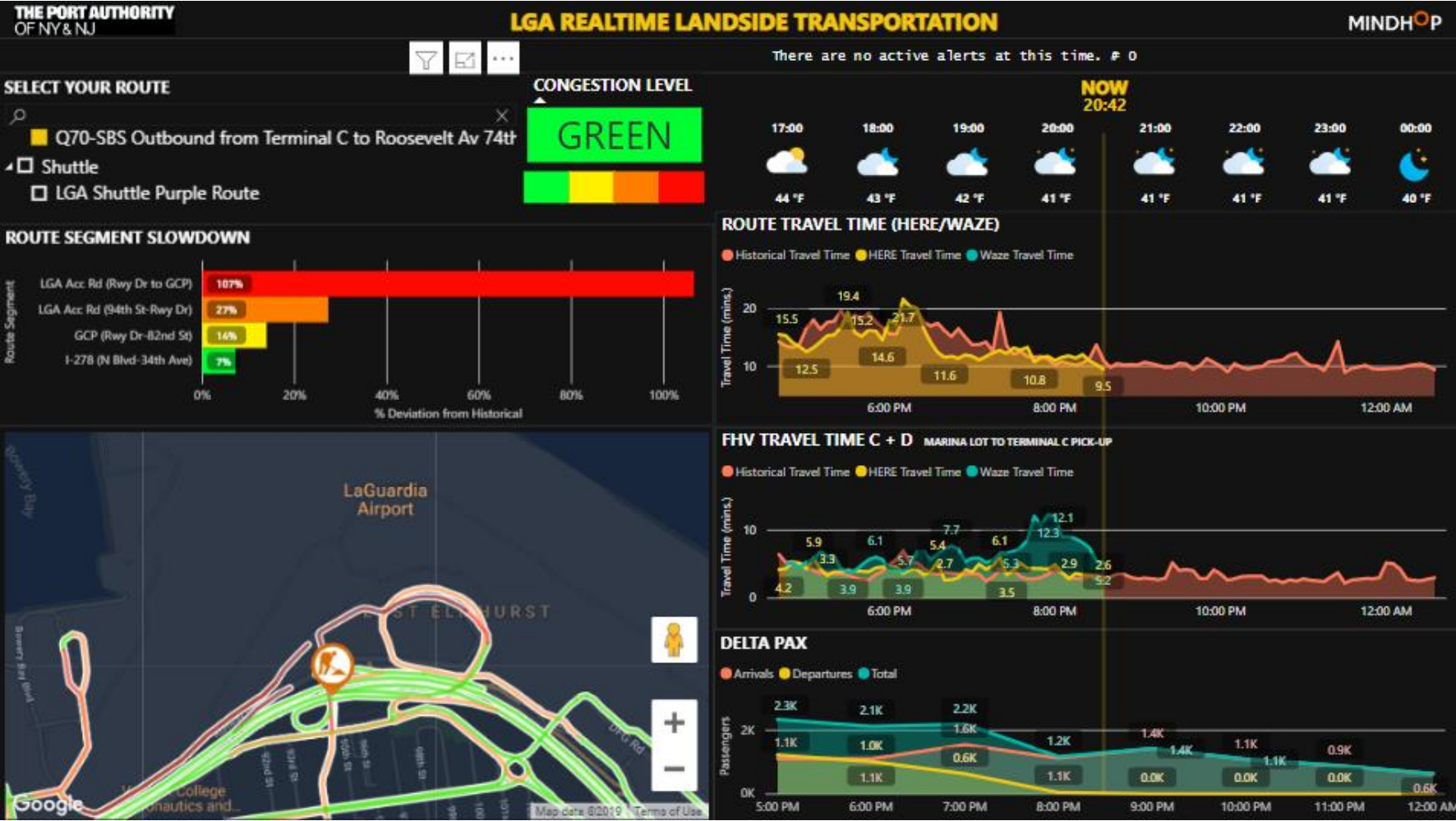
Proposed JFK-AOC Flow Chart

Transportation Technologies



Real-Time Dashboard

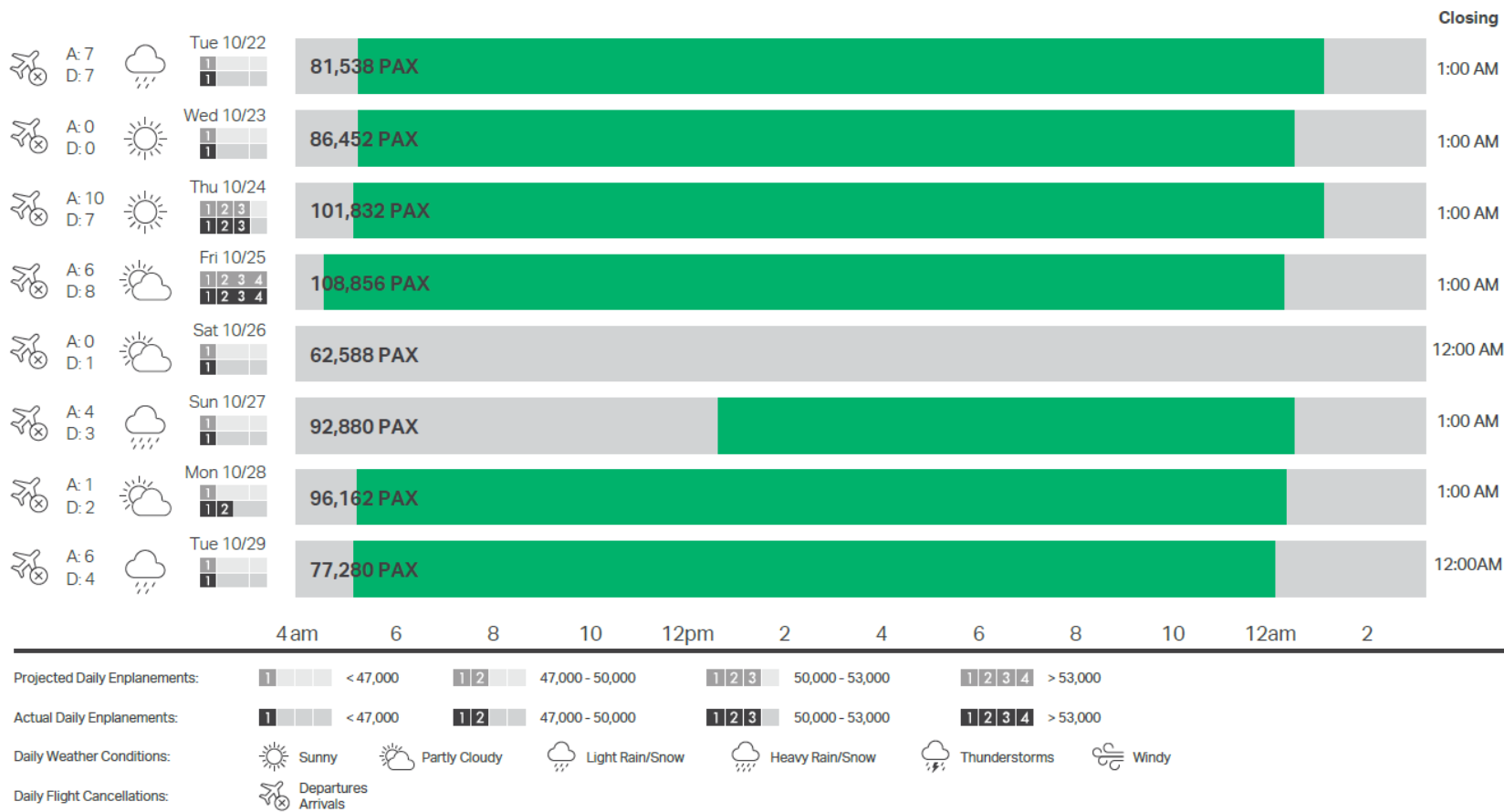
Transportation Technologies



LGA Weekly Airport Performance Monitoring

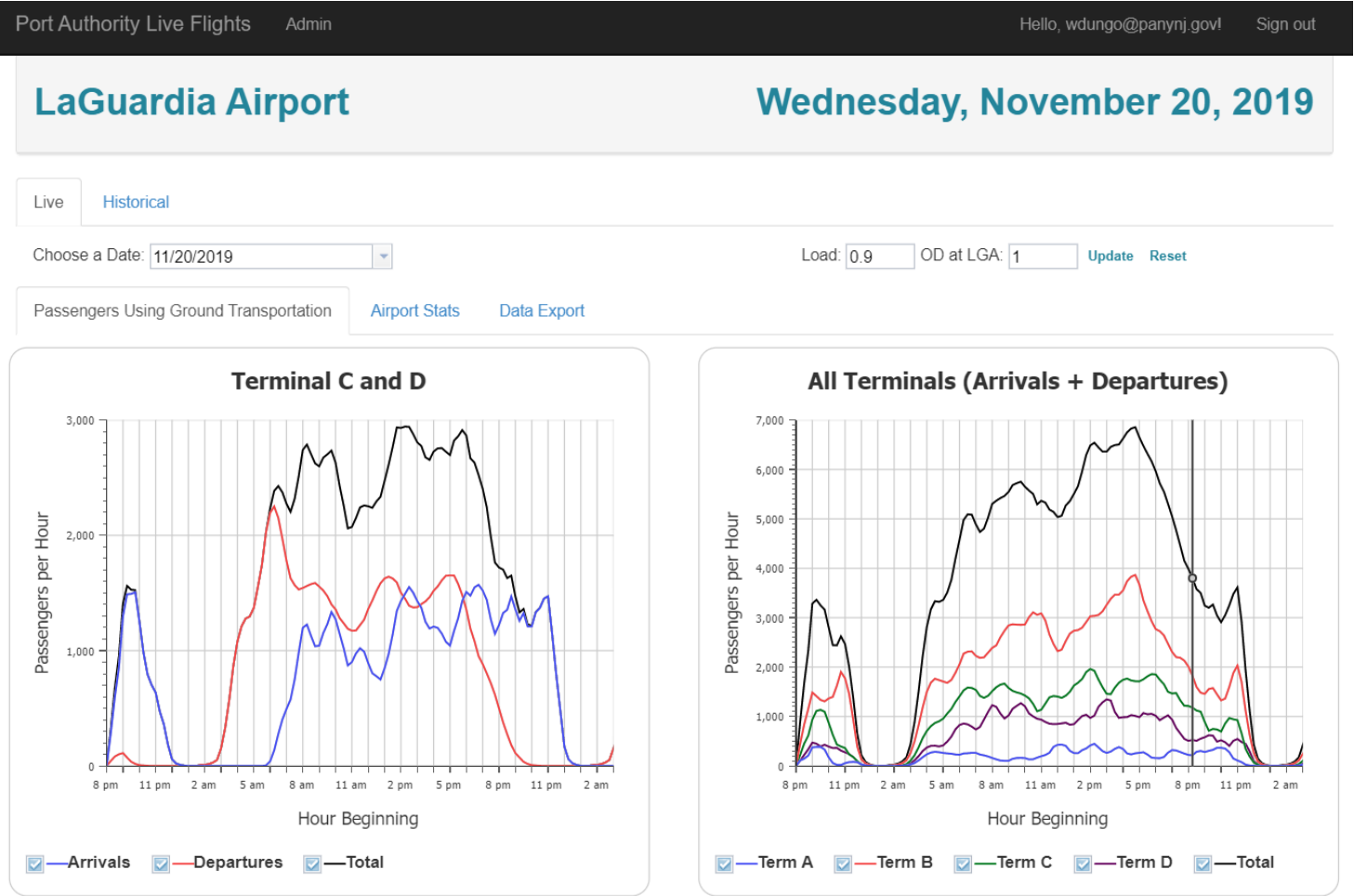
Planning & Reporting

Weekly Performance | 10.22 – 10.29



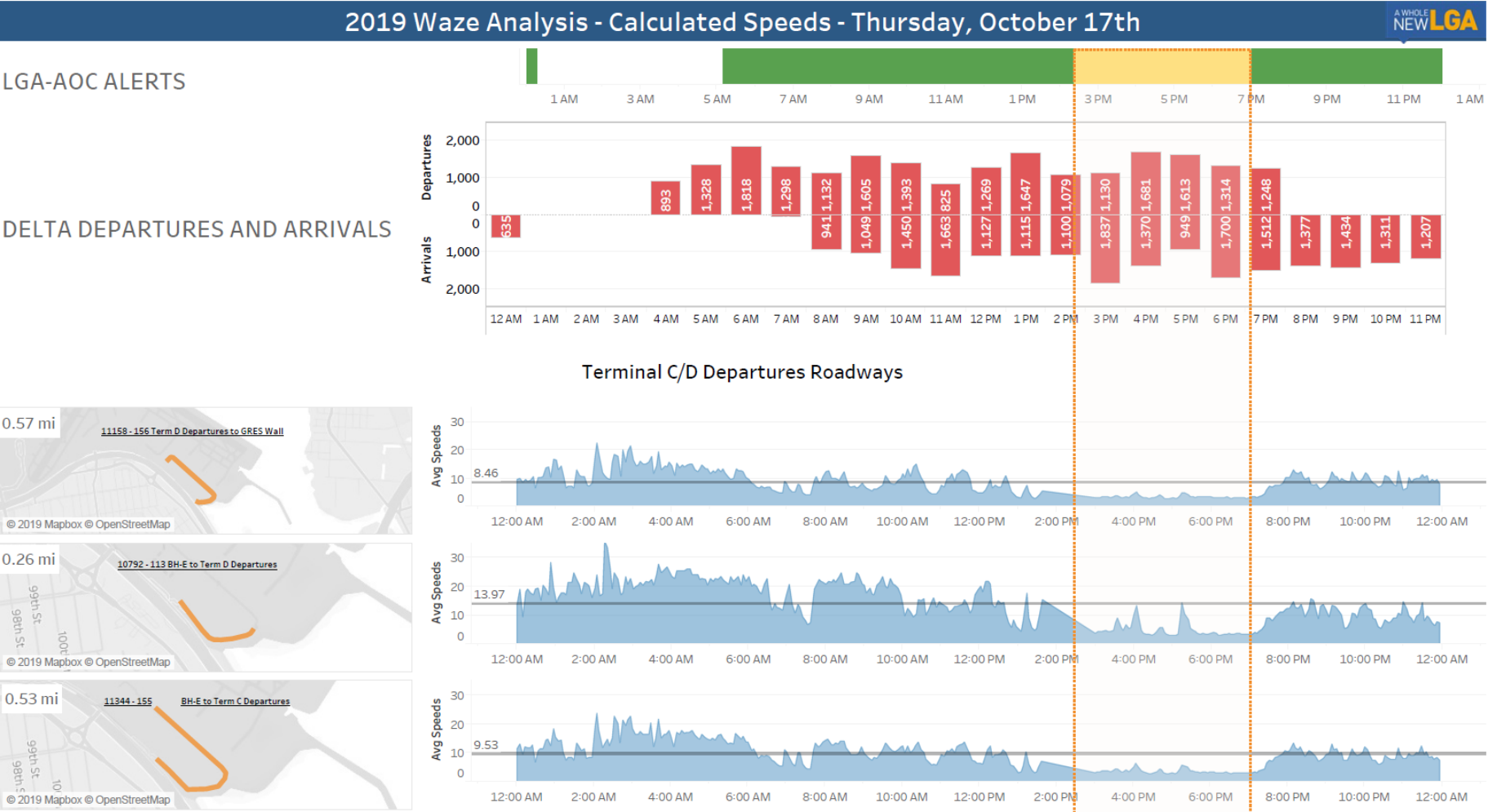
LGA Traffic Management

Planning & Reporting



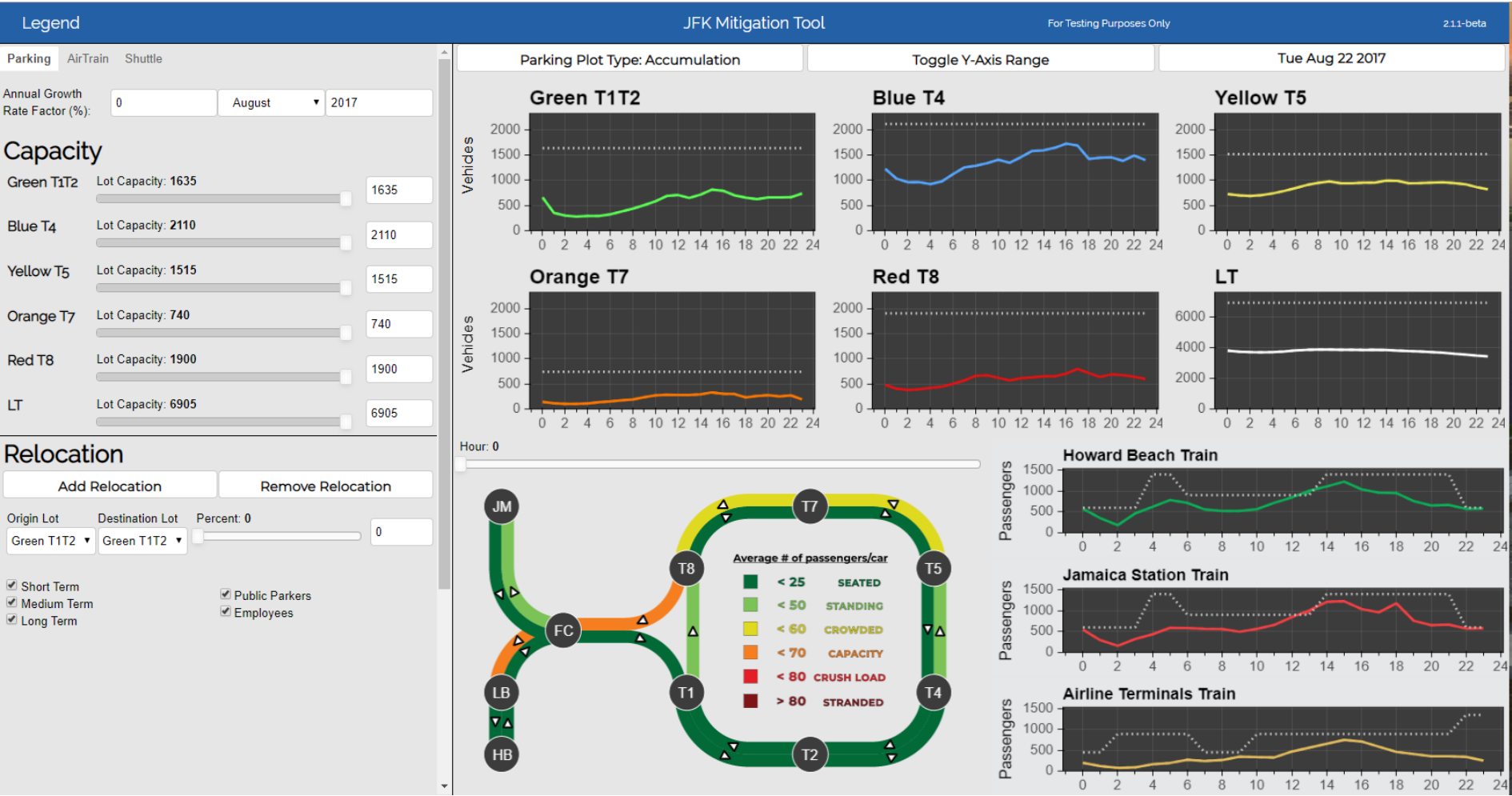
LGA Waze Analysis

Planning & Reporting



Mitigations Analysis Tool

Planning & Reporting | Pre-Construction Analysis

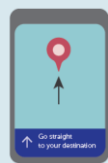


Planning for the Future



Metrics

World-Class Landside Operations



Information Availability

- ✓ Wayfinding Static Signs
- ✓ Dynamic Signs with Real-Time Information
- ✓ Personalized Trip Guidance



Quality of Pedestrian Experience

- ✓ Short Walk
- ✓ Covered or Enclosed
- ✓ Safe and Protected



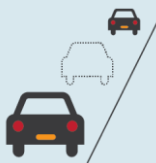
Seamless Connection

- ✓ Minimal Wait Time
- ✓ Proactive FHV Operations
- ✓ Informed Multi-Modal Options



Organized Frontage

- ✓ Separation of Modes
- ✓ Access to Curb
- ✓ Dedicated Space









Transportation Demand Management

- ✓ Frontage Management Strategies
- ✓ Alternative Pick-Up Area
- ✓ Public Transportation Incentive

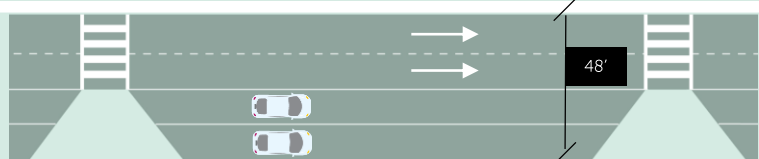
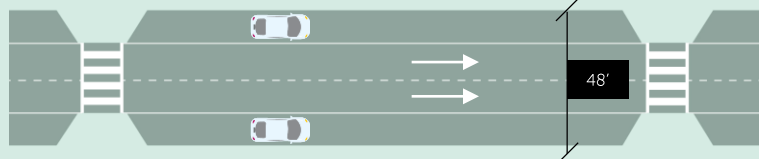


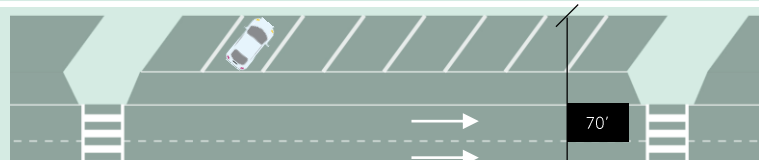
Airport Rankings

World-Class Landside Operations

	 Information Availability	 Quality of Pedestrian Experience	 Seamless Connection	 Organized Frontage	 Transportation Demand Management	 Airport Overall Score
London (LHR)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	70%
Munich (MUC)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	65%
Orlando (MCO)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	61%
Incheon (ICN)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	60%
Hong Kong (HKG)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	58%
Singapore (SIN)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	57%
Zurich (ZRH)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	55%
Istanbul (IST)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	55%
Amsterdam (AMS)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	52%
Portland (PDX)	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	● ● ● ●	51%

Frontage Configurations

World-Class Landside Operations

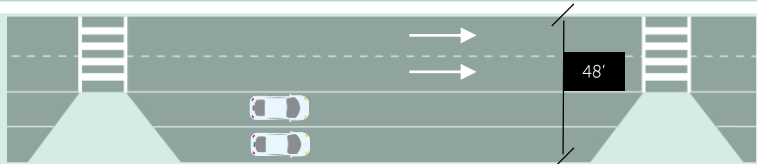
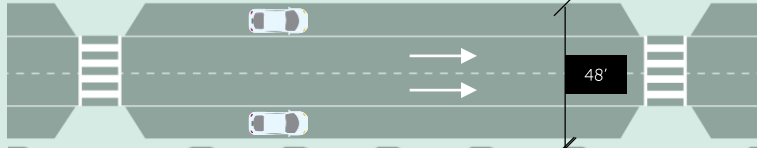

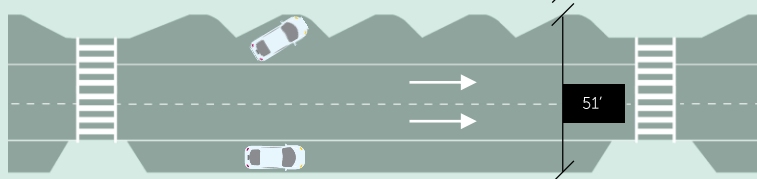
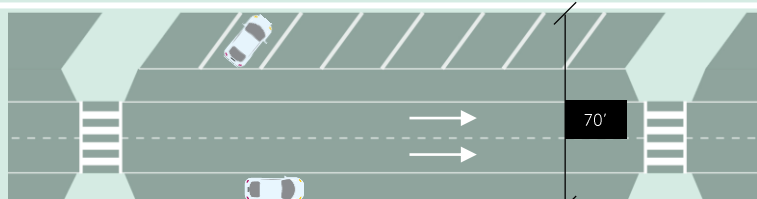
Frontage Configuration	Lane Configuration	Considerations	
		Benefits	Limitations
Linear Curbside		2 Loading Lanes 2 Travel Lanes 4 Total Lanes	<ul style="list-style-type: none">Intuitive for driversMinimal dwellingHigh throughput <ul style="list-style-type: none">Double parkingBoarding in thru lanesChaotic appearance
Two-Sided Linear Curbside		2 Loading Lanes 2 Travel Lanes 4 Total Lanes	<ul style="list-style-type: none">More curb spaceReduced double parkingMore space for customers <ul style="list-style-type: none">Additional walking distance for far-side curbIncreased risk of ped mid-block crossings
Two-Sided Relaxed Sawtooth		2 Sets Sawtooth 2 Travel Lanes 4 Total Lanes	<ul style="list-style-type: none">Defined vehicle spacesNo need for backing out <ul style="list-style-type: none">Reduced number of spacesPotential for confusion and longer dwell times
Two-Sided Linear and Relaxed Sawtooth		1 Set Sawtooth 1 Loading Lane 2 Travel Lanes 4 Total Lanes	<ul style="list-style-type: none">Combines the benefits of linear for POVs and relaxed sawtooth for FHV and taxis <ul style="list-style-type: none">Potential for confusion and longer dwell times
Two-Sided Linear and Angled Parking		1 Set Angled Bays 1 Loading Lane 2 Travel Lanes 4 Total Lanes	<ul style="list-style-type: none">Increased capacityDefined vehicle spacesCombination with linear is more intuitive for POVs <ul style="list-style-type: none">Backing out required for Angled parking

Parking space linear footprint dimensions: Linear: 25'/space ; Relaxed Sawtooth: 40'/space ; Angled: 14'/space

Frontage Configurations

World-Class Landside Operations

(Source: Aug. 2017 JFK CTA Data Collection Program)

Frontage Configuration	Lane Configuration	Linear Frontage Length = 500'			
		Effective Spaces	Dwelling Capacity (veh/hr)	% Difference in Dwelling Cap. (vs Linear)	
Linear Curbside		2 Loading Lanes 2 Travel Lanes 4 Total Lanes	26	440	-
Two-Sided Linear Curbside		2 Loading Lanes 2 Travel Lanes 4 Total Lanes	36	675	+53%
Two-Sided Relaxed Sawtooth		2 Sets Sawtooth 2 Travel Lanes 4 Total Lanes	22	365	-17%
Two-Sided Linear and Relaxed Sawtooth		1 Set Sawtooth 1 Loading Lane 2 Travel Lanes 4 Total Lanes	29	495	+12%
Two-Sided Linear and Angled Parking		1 Set Angled Bays 1 Loading Lane 2 Travel Lanes 4 Total Lanes	50	800	+82%

Parking space linear footprint dimensions: Linear: 25'/space ; Relaxed Sawtooth: 40'/space ; Angled: 14'/space; Typical dwell time assumed = ~2 minutes for both Departures and Arrivals

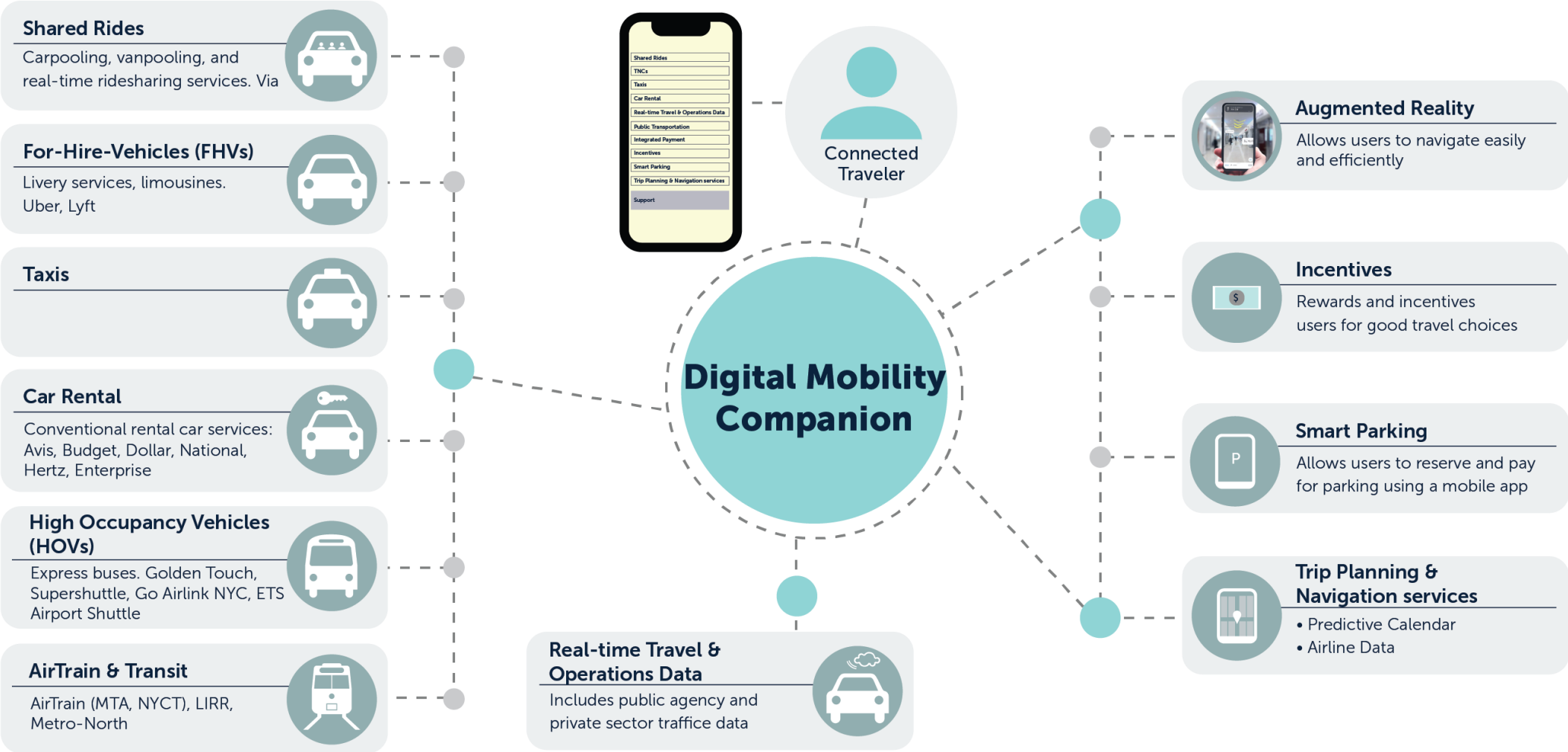
Airport Digital Ecosystem

World-Class Landside Operations



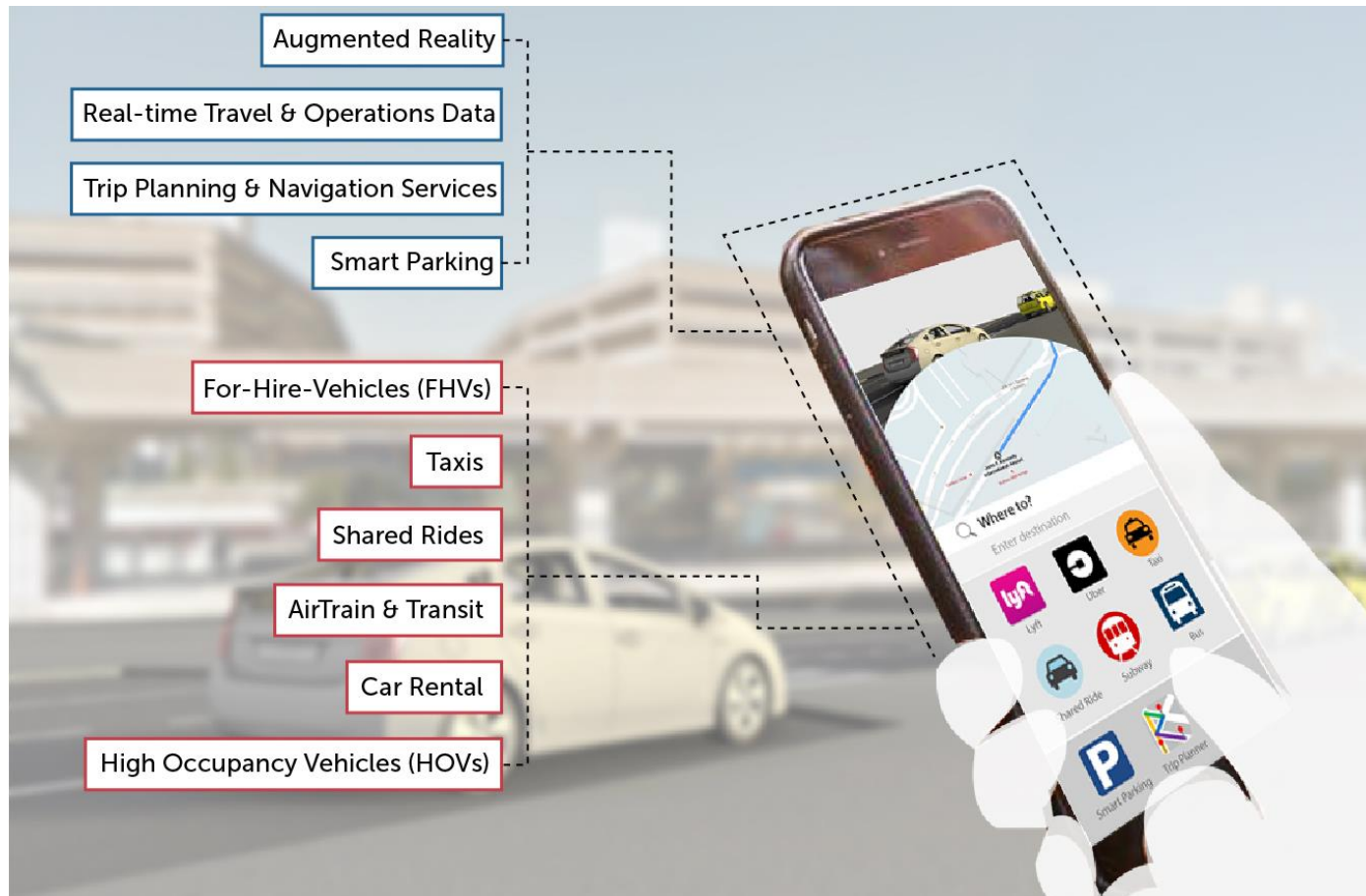
Mobility Companion

World-Class Landside Operations |



Personalized Mobile Information and Wayfinding

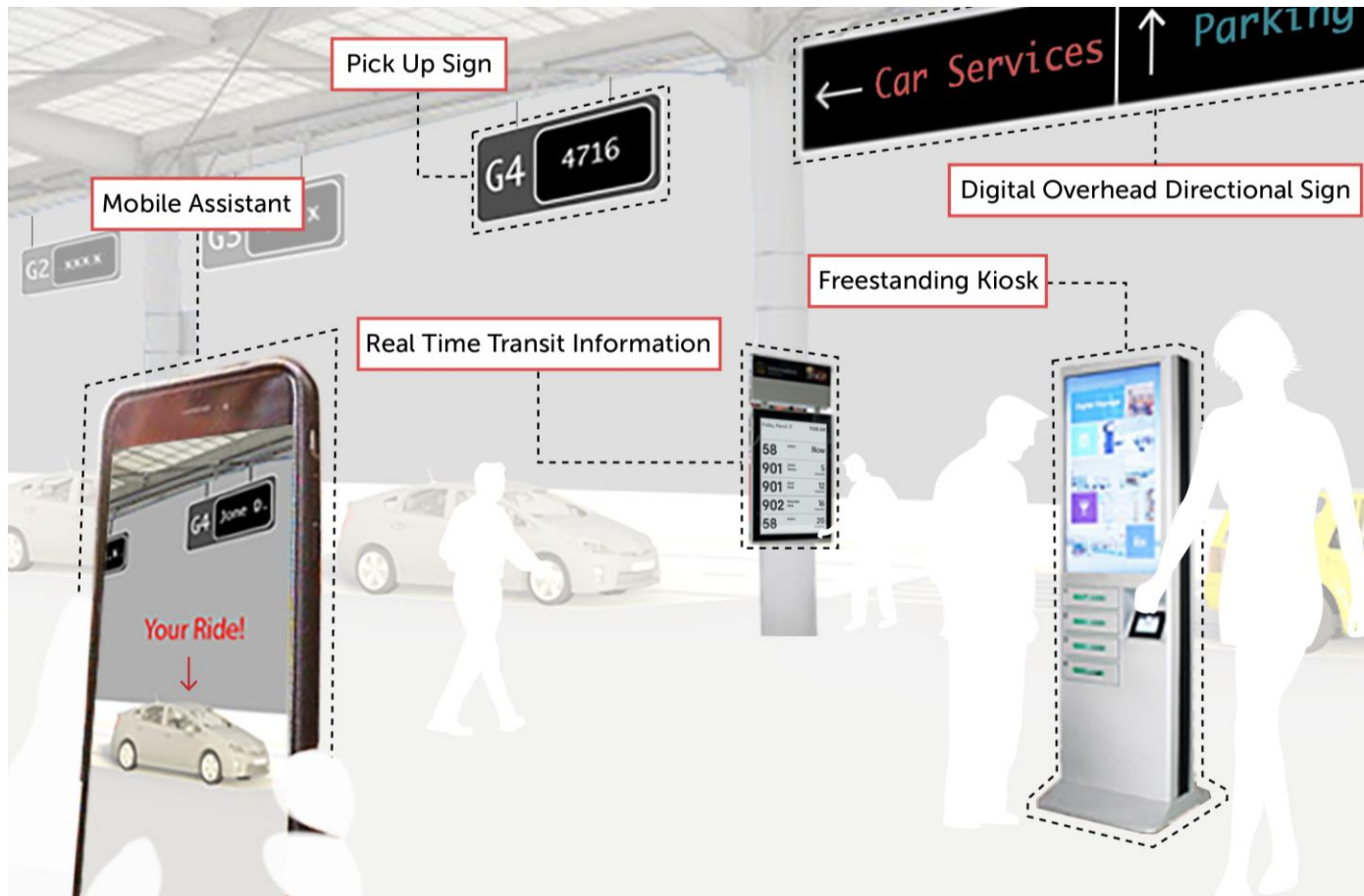
World-Class Landside Operations | Future Focus Areas



- Mobile technology provides customized information and wayfinding for customers
- Personalized wayfinding and augmented reality
- Informed multi-modal options
- Push alerts based on travel location

Dynamic Digital Real-Time Wayfinding

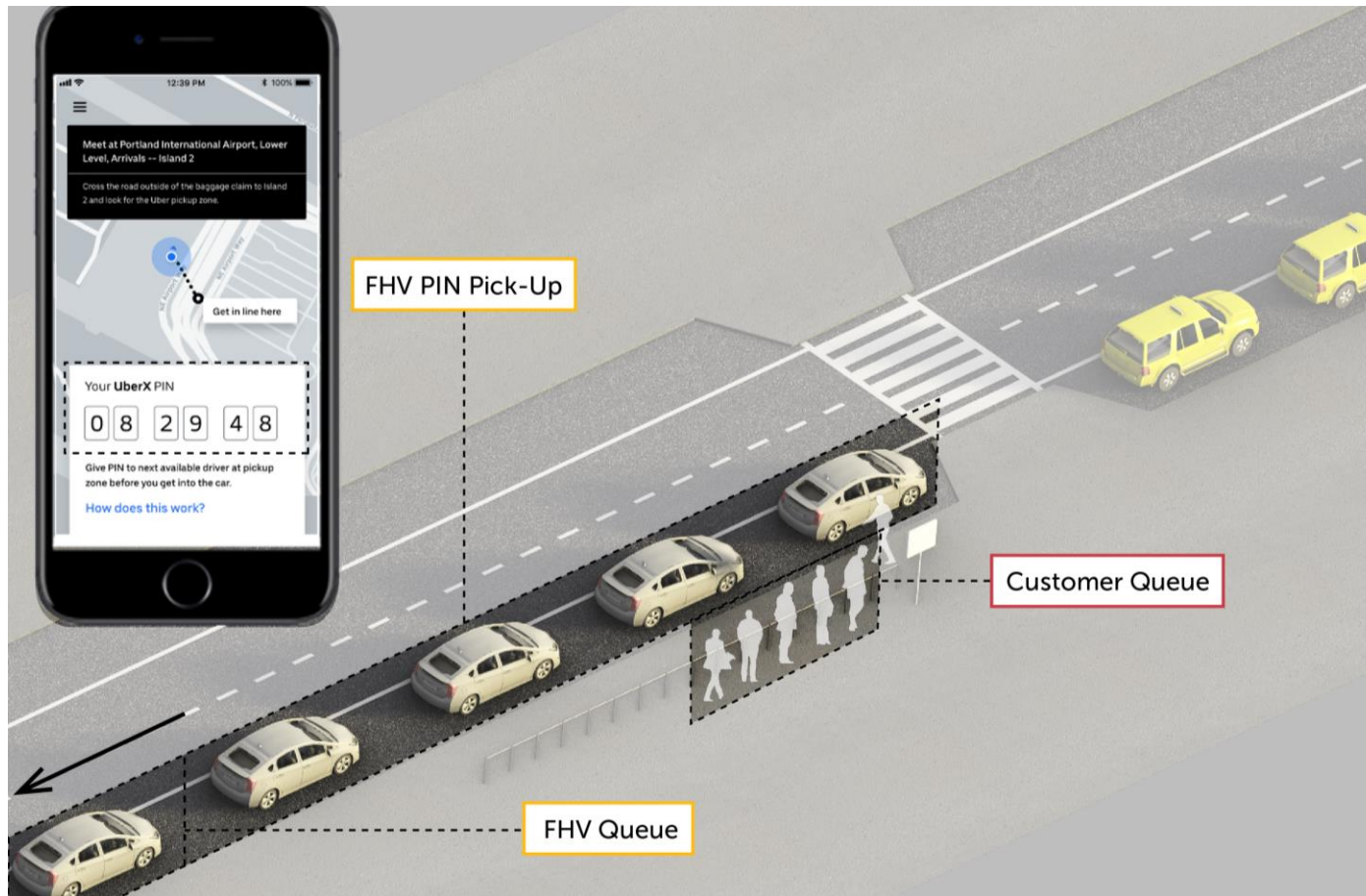
World-Class Landside Operations | Future Focus Areas



- Dynamic wayfinding can provide additional flexibility and provide a more customized experience for the customer
- Adjust information and operations in real-time
- Provide real-time information like wait times and ETA of vehicles
- Can be integrated with mobile devices for personalized information

Proactive FHV Operations to Minimize Wait Times

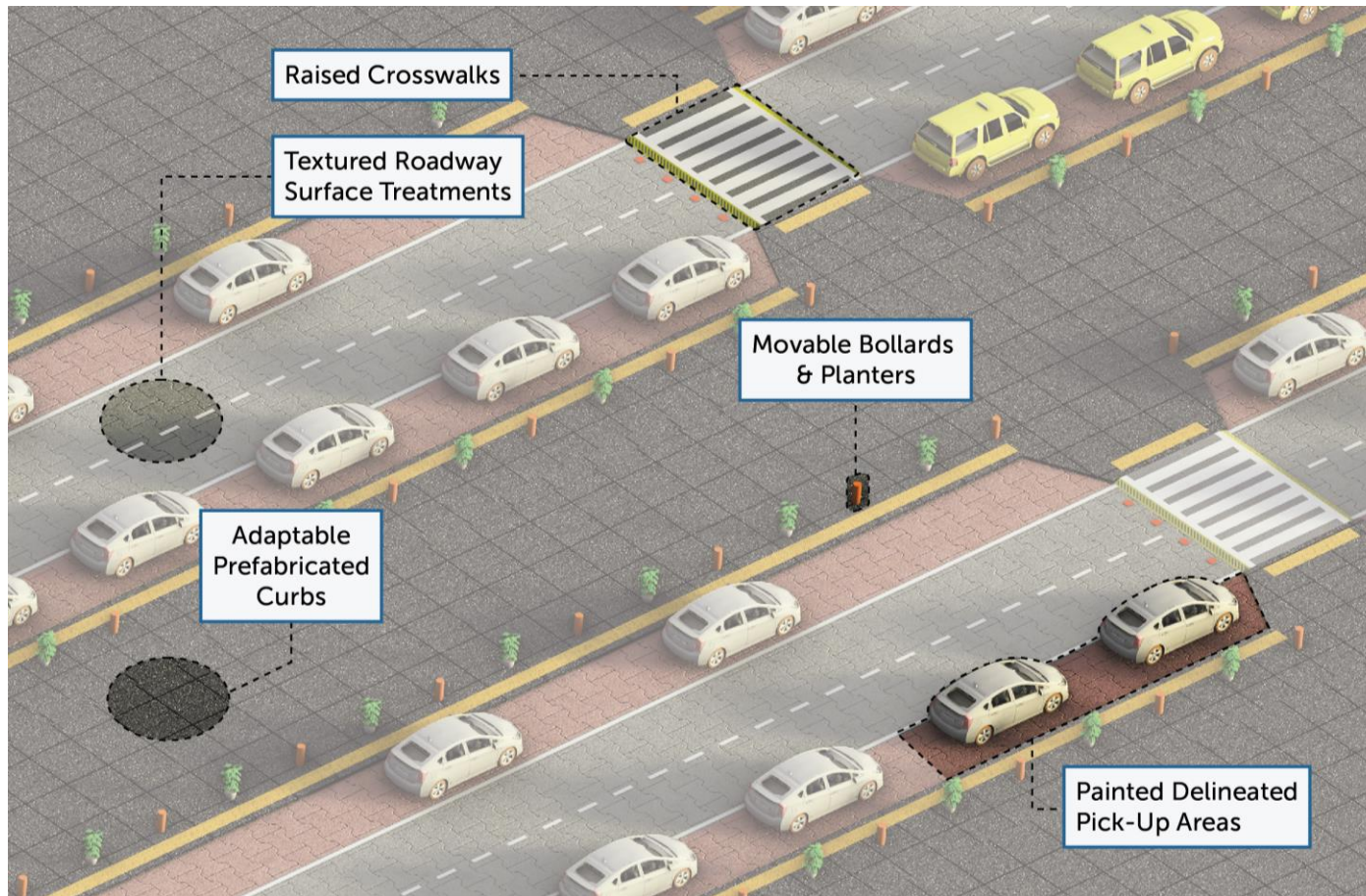
World-Class Landside Operations | Future Focus Areas



- Technology and operational improvements can help streamline the FHV matching process for customers
- PIN operations provides reduced wait time for customers
- Technology can be leveraged to streamline the customer and vehicle matching
- Pre-match can reduce wait times for customer by ensuring vehicles are nearby
- Working collaboratively with FHV companies can facilitate improved operations

Adaptable and Flexible Design

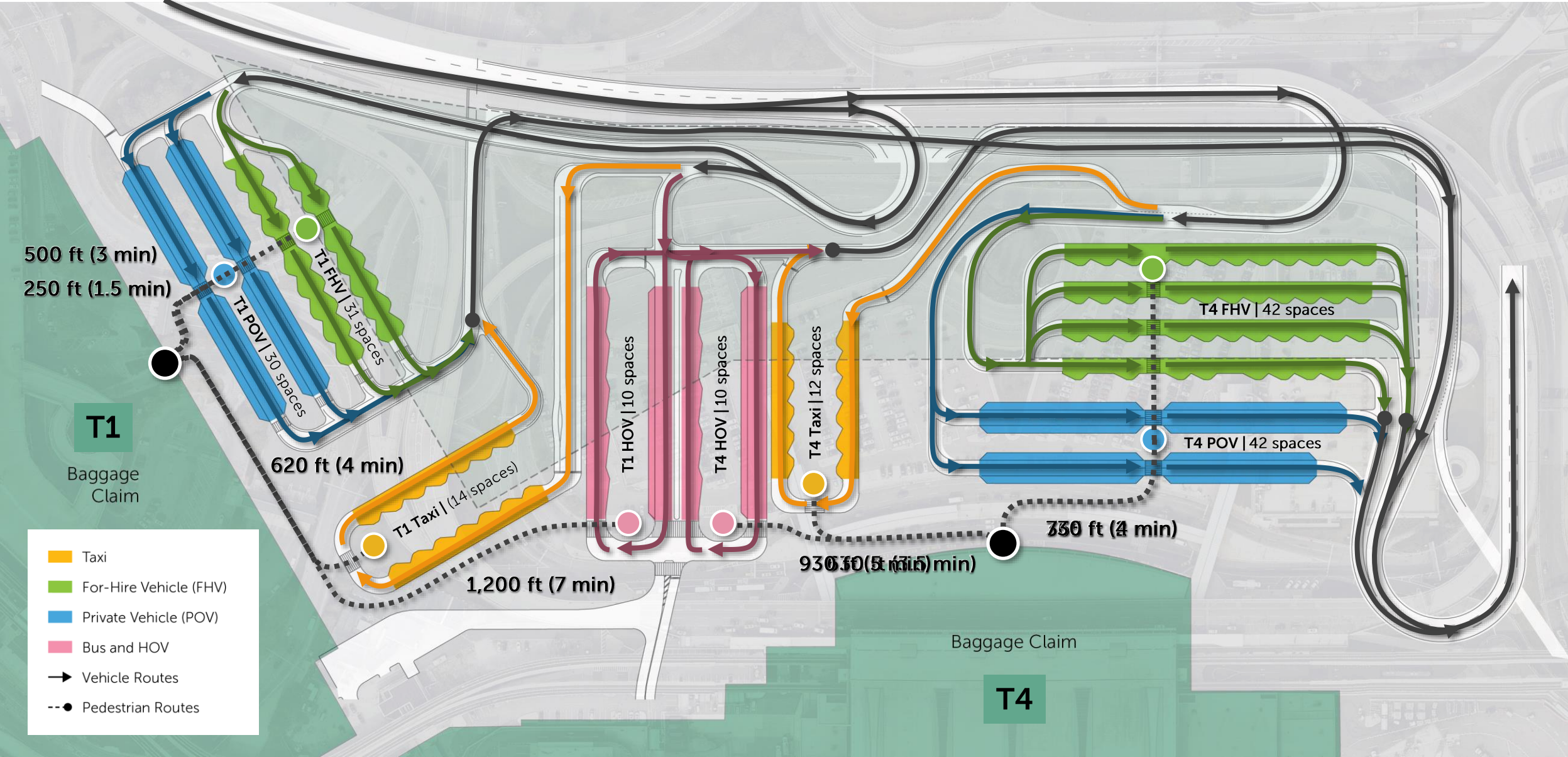
World-Class Landside Operations | Future Focus Areas

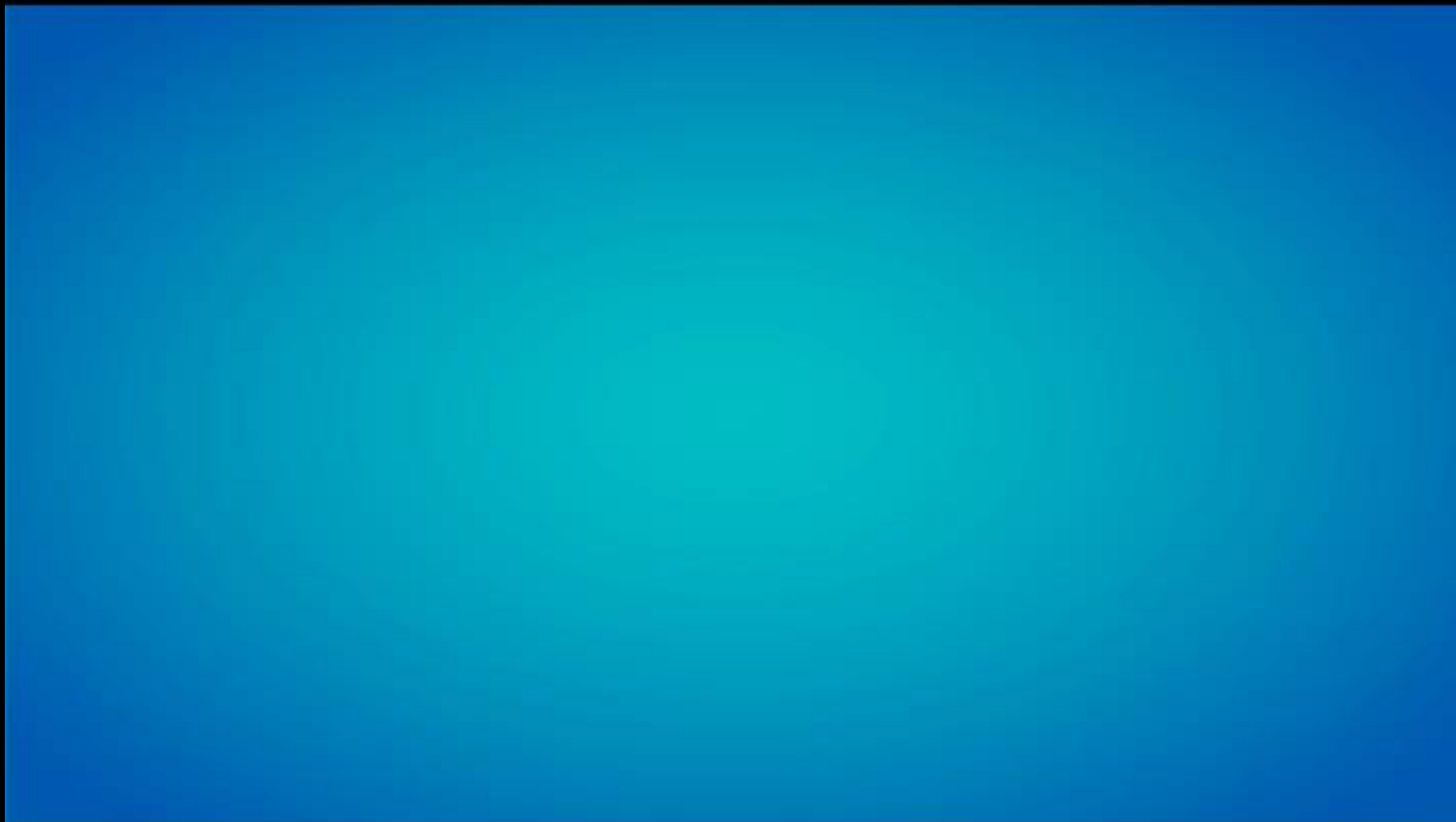


Dynamic wayfinding can provide additional flexibility and provide a more customized experience for the customer

- Adjust information and operations in real-time
- Provide real-time information like wait times and ETA of vehicles
- Can be integrated with mobile devices for personalized information

Arrivals Ground Transportation Center (GTC)





Thank You!

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